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APPENDIX A – OFFICIAL CHARGE TO THE PANEL

DESCRIPTION			
The Question	<p>Primary Question: What are the overall, identifiable, strengths and weaknesses of the university-based research community in the areas of management, business and finance¹, broadly defined, according to appropriate indicators?</p> <p>Sub-Questions:</p> <ul style="list-style-type: none"> • How many Canadian researchers in post-secondary educational institutions, think-tanks and similar research-oriented organizations are currently focusing their research on management, business and finance and in what disciplines and departments are they based? • What is the general international standing of Canadian research conducted in these areas according to established benchmarks? • What are the strengths and weaknesses of current management, business and finance research in the three areas targeted by the S&T Strategy, including research gaps (i.e. Energy, Environment and Natural Resources, Information and Communication Technologies and Health)? How do the mandates of NSERC and CIHR approach multi-disciplinary collaborative research, with respect to management, business and finance in these targeted areas? • Are there identifiable, outstanding opportunities where targeted support for management, business and finance research can make a significant impact? • Given the relative strengths and weaknesses of the Canadian research community in these areas, what should be the balance between providing direct research support and capacity building through research training? • To what degree do researchers in management, business and finance collaborate with each other, with researchers in related disciplines (including natural sciences and engineering and bio-medical fields), and with external stakeholders? 		
Desired Timeline	It is expected that the review will be completed within six (6) months of the official initiation of the project.		
Deliverables	The primary deliverable will be a comprehensive report on the strengths and weaknesses of university-based management, business and finance research in Canada. This report will be required to address the assessment questions listed above, as well as to offer recommendations on capacity building.		
Lead Sponsor	<table border="1"> <tr> <td>1. Carmen Charette, Executive Vice-President, SSHRC</td> <td>2. Gisèle Yasmeeen, Vice-President, Partnerships, SSHRC</td> </tr> </table>	1. Carmen Charette, Executive Vice-President, SSHRC	2. Gisèle Yasmeeen, Vice-President, Partnerships, SSHRC
1. Carmen Charette, Executive Vice-President, SSHRC	2. Gisèle Yasmeeen, Vice-President, Partnerships, SSHRC		

¹ Note that Finance is traditionally seen as a sub-discipline of management and business.

ARGUMENTS

<p>How is the assessment important to the Canadian public policy agenda?</p>	<p>In March 2007, the Government of Canada announced it would provide the Social Sciences and Humanities Research Council (SSHRC) \$11 million annually to support additional research in management, business and finance. SSHRC requires an urgent independent review to benchmark the strengths and weaknesses of current research in the areas of management, business and finance, broadly defined. This review will contribute to the design of an effective long term strategy for the financial allocation, which represents a permanent increase to SSHRC's budget. As this funding is intended to both improve the overall quality of management, business and finance research and increase the academic community's capacity in these areas, it is necessary for SSHRC to understand the strengths and weaknesses of these areas of research in order to develop an appropriate suite of research support mechanisms. Understanding the pool of knowledge in these topic areas will enable SSHRC to tailor its programs to build on strengths, fill gaps and incubate/nurture areas of expertise that will be needed in the future in Canada.</p>
<p>How is the assessment likely be used in a non public policy context and by whom?</p>	<p>The evidence used to answer some or all of the above questions can be used to alert the research community to areas requiring further examination as well as enhance collaboration between researchers in management, business and finance and management, business and finance-related disciplines and external stakeholders.</p>
<p>What socio-economic benefits to Canadians could result from an assessment that enables informed decision-making on the part of governments and others?</p>	<p>By conducting this assessment by a respected, third-party, such as the CCA, Canadians will benefit from having an unbiased inventory of strengths, weaknesses and gaps in these areas. This will enable governments and others to make informed policy decisions with respect to management, business and finance concerns in various sectors.</p>
<p>How are the science aspects central to answering the question?</p>	<p>Rather than basing an assessment on individual opinions, this assessment requires a scientific approach to gather systematic evidence with respect to current capacity in Canada in management, business and finance, broadly defined.</p>
<p>To what extent does the existing state of knowledge allow for an assessment?</p>	<p>It is expected that with the existing state of knowledge, the CCA, in consultation with appropriate members of the social science and humanities research community, can develop an appropriate methodology to gather evidence to answer some or all of the above questions.</p>
<p>To your knowledge, where does the appropriate expertise reside?</p>	<p>Members of the social sciences and humanities research community (ie post-secondary institutions), think tanks and some in the private sector.</p>
<p>What is the unique value added by the Council (relative to in-house work or consulting contracts)?</p>	<p>The CCA has access to multi-disciplinary teams of experts and provides an independent analysis.</p>

APPENDIX B – SUPPORTING INFORMATION FOR BIBLIOMETRIC ANALYSES

Methods

A large part of the results of scientific research in Management, Business and Finance (MBF) are disseminated through the publication of articles in scientific journals. Although other media are used to disseminate research results, the sample size of scientific papers is more than sufficient to produce robust statistics.

Bibliometrics can be broadly defined as a set of methods and procedures used in the measurement of bibliographic records. Bibliometric methods can be used to measure scientific outputs (scientometrics; the basic unit of measurement is articles in scientific journals) and technological outputs (technometrics; the basic unit of measurement are patents). Bibliometric methods comprise a set of indicators that can be used to draw a portrait of the evolution of performance in diverse scientific areas of various entities (i.e., institutions, countries)². The bibliometric indicators presented in this study provide information on the level of scientific activity, growth, impact, and relative effort in specific scientific areas, countries and institutions, and enable analysis of social relationships (i.e., scientific collaboration).

Constitution of the dataset on MBF

Access to a database containing the most complete bibliographic information on scientific serials published worldwide is essential for the gathering of bibliometric data. A serial is a publication issued at regular intervals (e.g., weekly or monthly) over a period of time, with enumeration used to identify the different issues (e.g., volumes, issue numbers, and dates). In this study, the Scopus database (by Elsevier) was used to produce statistics on research output related to MBF. Scopus currently indexes some 15,000 refereed journals (i.e., articles that are peer reviewed prior to publication), covering various fields of science (e.g., natural sciences and engineering (NSE), and social sciences and humanities).

Scopus was chosen over other databases (e.g., Emerald, ABI/Inform, EBSCO) because it lists the references cited by each document it includes (e.g., article, chapter, etc., published in a journal or book series), allowing for internal coverage monitoring of the database and analysis of scientific impact based on citations and impact factors. Also, compared to databases that only provide information on the first author of a publication, Scopus includes all authors and their institutional affiliations, which allows collaboration rates between various entities (e.g., countries, institutions, and researchers) to be analysed. Scopus also has extensive multi-disciplinary coverage in the NSE (e.g., biological sciences, chemistry, mathematics, physics, and engineering), social sciences and humanities, allowing for comparison between specific fields and science in general.

In producing bibliometric data, only four document types published in refereed scientific journals—articles, conference papers, notes, and reviews—were retained, as all have undergone the peer-review

² King, J. 1987. A review of bibliometric and other science indicators and their role in research evaluation. *Journal of Information Science*, 13: 261-276.

process prior to being accepted for publication. The peer-review process ensures that the research is of good quality and constitutes an original contribution to scientific knowledge. In this report, these documents are collectively referred to as “papers”.

The MBF dataset was built by selecting journals that focus on MBF research. Multiple approaches were used to insure that all journal specific to the subject are included.

- Search of MBF-related words in journal titles
- Use of the journal classification developed for the National science Foundation (NSF) to identify relevant journals
- Use of Scopus and Web of Science classification to identify relevant journals
- Consultation of lists of journals provided on the internet
- Identification of journals that frequently cite previously identified MBF journals or that are highly cited by MBF journals

Finally, the aims and scope of the journals identified above were consulted to insure their relevance to MBF. Each journal selected for the study was specialized in MBF as defined under the CCA operational definition of the field: “research directed at improving the competitiveness/performance of business”. The term “business” was interpreted in a broad sense to include other organizations such as hospitals and other public institutions.

The resulting set of journals was submitted to CCA for approval. Some additional journals were suggested by CCA after which these were tested for relevance and focus on MBF.

Classification of journals under different topics

The following topics were suggested by CCA as a baseline for the classification of journals:

- Accounting
- Business
- Business “Practitioner”
- Finance
- Marketing
- Management Science
- Organizational Studies and HR
- Public Management

Subsequently, each journal was classified manually, using the journals’ titles, and their aims and scope. During the process some topics were added and “business” and “business practitioner” were combined as it was problematic to discriminate between the two. At this stage, the journals were classified under the following topics:

- Accounting
- Business
- Finance
- Health RH Management
- Healthcare Information Management
- Healthcare Management

- Healthcare Marketing
- Information Management
- Knowledge & Technology Management
- Management
- Marketing
- Organizational Studies and HR
- Public Management

Some of these topics contained few journals and few articles, so an effort was made to group some topics. For example, the frequency of citation between topics were analyzed with network analysis. "Health RH management" and "healthcare information management" were grouped under "healthcare management". "Healthcare marketing" was combined with "marketing". Thus, the following topics were retained for this study:

- Accounting
- Business
- Finance
- Healthcare Management
- Information Management
- Knowledge & Technology Management
- Management
- Marketing
- Organizational Studies and HR
- Public Management

Next, the classification of the journals was tested with citation analysis. Journals that cited journals from another topic more often than those within their own topic, and journals that were cited more often by another topic than their own were identified. In each of these cases, the aims, scope and other information available on the journals' websites were analyzed to decide if the journal should be classed in another topic. The final list of journals and their classification is presented in the annex along with the number of papers in each journal.

Scientometric indicators

A total of 123,810 MBF scientific papers were selected, 6,909 of which are from Canadian authors. The following indicators were computed on this dataset:

Number of papers: Number of scientific papers written by authors located in a given geographical or organizational entity (e.g., a country or an institution).

Growth index: The growth index is a measure of the increase in the number of papers in a particular field or subfield relative to the increase in the number of papers in the database overall.

The growth index is computed as follows:

$$\text{Growth index} = (X_b / X_a) / (N_b / N_a)$$

Where:

X_a = Papers in subfield X between 1997 and 2000;

X_b = Papers in subfield X between 2003 and 2006;

Na = Papers in the entire database between 1997 and 2000;

Nb = Papers in the entire database between 2003 and 2006.

An index value above 1 means that a given subfield is growing faster than the database and thus its share in the database is increasing, while an index below 1 means the reverse.

Papers per capita: The number of papers at the country level is weighted per capita using population statistics produced by the US Census Bureau. These statistics are available on an annual basis for every country and are estimated at mid-year.

Specialization index (SI): The SI is an indicator of *research intensity* in a given entity (e.g., a country or an institution) for a given research area (e.g., a field or subfield), relative to the intensity in a reference entity (e.g., the world, or the entire output as measured by the database) for the same research area. In other words, when a country is specialized in a domain (e.g. biology), it places more emphasis on that domain at the expense of other research areas. Specialization is therefore said to be a zero sum game: the more one specializes somewhere, the less it does elsewhere. The SI is formulated as follows:

The SI can be formulated as follows:

$$SI = (X_S / X_T) / (N_S / N_T).$$

Where:

X_S = Papers from entity X in a given research area (e.g., Canada in Finance)

X_T = Papers from entity X in a reference set of papers (e.g., Canada in the entire database)

N_S = Papers from the reference entity N in a given research area (e.g., the world in Finance)

N_T = Papers from the reference entity N in a reference set of papers (e.g., the world in the entire database)

An SI value above 1 means that a given entity is specialized relative to the world, whereas an index value below 1 means the opposite.

Average of relative citations (ARC): The ARC is an indicator of the *scientific impact of papers* produced by a given entity (e.g., a country or an institution). To account for different citation patterns across fields and subfields of science (e.g., there are more citations in biomedical research than in mathematics), each paper's citation count is divided by the average citation count of the papers in its subfield to obtain a relative citation count (RC). The ARC of a given entity is the average of the RCs of the papers belonging to it.

An ARC value above 1 means that a given entity is cited more frequently than the world average, while a value below 1 means the reverse.

Limitations of bibliometrics for research evaluation

Accountability in science has traditionally been provided through the peer-review process. Although this is still the main approach used by granting agencies to determine the respective merits of research proposals, it is generally recognized that there is a need for complementary tools¹. This view has emerged partly as the result of an increase in the occurrence of collaborative and multidisciplinary projects, which often makes it difficult for specialists to assess research projects. Add to this an increase in the capital intensity of research, and greater economic constraints, which require choices to be made not just at the level of research proposals, but also at the level of which fields and disciplines to prioritize. The peer review process has also long been criticized on such grounds as impartiality of peers, especially as the increased collaboration among scientists makes it difficult to find fully independent and knowledgeable peers. Thus, in making choices regarding which scientific activities to support, the social and political considerations of governing bodies and the peer review system could and should be complemented by independent and objective measures of scientific performance.

Bibliometrics is the most widely accepted method internationally for measuring the outputs of scientific activity. Since its goal is to produce indicators for performance assessment and management, a comparative approach is always taken in measuring scientific production to enable comparisons between time periods, organizations, and countries. The key to comparability is to use a bibliographic database with extensive coverage of the scientific literature that also indexes citations, to allow unbiased counts of publications and of citations. In this respect, it is worth mentioning that the database used in this study, Scopus, has some weaknesses.

- It favours countries publishing in English-language journals. Thus, for countries whose researchers tend to publish more frequently in other languages, their scientific production is underestimated in the context of international comparisons.
- Not all document types are covered to the same extent in Scopus. For example, documents (e.g., articles, reviews) published in refereed journals are covered extensively, while books are not.
- Errors in counting the number of papers or citations of an entity (e.g., institution, country) could occur due to indexing errors arising from different ways of citing the name of an institution (e.g., Can For Serv, CFS, Canadian Forest Service, Can Forest Service), or to historical changes in an institution's name (e.g., Forestry Canada became the Canadian Forest Service). To limit these types of errors, Science-Metrix analysts spent an appreciable amount of time harmonizing the names of researchers, institutions, and countries in the database.

Nonetheless, Scopus, as already stated, provides a very extensive coverage of high-quality scientific research in more than 150 scientific disciplines. Furthermore, it is one of a handful of databases that index references made by and the citations received to papers, allowing for measures of the impact of research on the scientific community. The choice of this database is also advantageous in that it allows for the analysis of collaboration between countries and institutions.

The approach used in this study to retrieve papers related to MBF, primarily based on a selection of journals, obviously misses a number of papers (i.e., false negatives). Nevertheless, as the purpose of this study is not to produce a census of papers in the field but rather to provide an unbiased comparison of the production of institutions and countries active in the field, the strategy is adequate.

The simplest bibliometric indicator is the number of papers published by an entity (i.e., a researcher, an institution, a country). When the approach is as careful as described above, this indicator can be used to compare the volumes of scientific output by different entities. It helps to identify which is responsible for the highest production. However, because entities can differ substantially with respect to their levels of resources (e.g., funding, number of researchers, equipment) they have to conduct their research, this approach cannot be used to compare the efficiency with which these entities have produced their papers. There are a number of objections to the use of publication counts for performance assessment in scientific research including:

- social and political pressures, such as those favouring researchers with the highest number of publications in grant or tenure competitions, might affect the emphasis different entities (i.e., researchers, institutions, countries) put on publishing results and therefore could affect data comparability. These pressures could also lead to undesirable publication practices such as fragmentation of results into many papers to obtain “least publishable units”.
- along with the increasing number of multi-authored papers as a result of increased collaboration, it seems that the “gratuitous conferring” of co-authorship is becoming more common. This could lead to artificially high performance levels for institutions whose researchers adopt this strategy.

However, a number of studies have demonstrated that the number of papers is correlated with other measures of scientific performance, such as peer ranking. Also, studies have shown that the number of papers produced by an institution is highly correlated with the level of funding it receives¹. Thus, the number of papers is a good indicator of the scientific production of entities. In this study, two additional indicators based on paper counts were used (1) to take into account of the respective size of countries when comparing numbers of papers (e.g., the US inevitably produces more papers than Canada, its population being ten times that of the latter); and (2) to measure the relative effort made by an entity in a specific field compared to the reference entity (e.g., the world).

Since the number of papers produced by an entity does not inform us about the impact of its research on the scientific community, an indicator based on citations count must be used. In this study, this is the average of relative citations (ARC). One limitation to the use of citation counts is that citation practices vary between scientific field and over time. For example, papers published in biochemistry generally have about 30 references whereas mathematics papers normally have fewer than ten¹. This problem has been compensated for by the use of field-and year-normalized citation counts to obtain the ARC indicator (see the Scientometric indicators section above).

Because all bibliometric indicators have some weaknesses when considered individually, it is better to use them as a set of imperfect indicators (along with peer review) for the assessment of scientific performance. This approach is known as the method of converging partial indicators³:

When the indicators all point in the same direction, the results of the evaluation are regarded as being more reliable than those based on single indicator like peer-review.

It is also important to recognize that bibliometric indicators do not reveal which among comparables is the most efficient entity at performing research (or the best at converting research inputs into research outputs) since none of these indicators relates research inputs to research outputs. Unlike data on research outputs, it is very difficult to find comparable data on research inputs.

³ Martin B.R. and Irvine J. 1983. Assessing basic research: some partial indicators of scientific progress in radio astronomy. *Research Policy*, 12: 61-90.

MBF Bibliometrics – Proposed Category Definitions

While no one description will be able to capture all aspects of research in a given field, the following definitions are offered as a general guide for consideration.

Accounting	Research pertaining to the system of recording, reporting, and analyzing financial data and transactions
Business	Research relating to the activities of profit-seeking enterprises involved with the supply and distribution of commodities or services
Computers	Research regarding programmable devices that can store, retrieve, and process data and information
Economics	Research pertaining to the analysis and description of the production, distribution, and consumption of goods and services
Engineering	Research concerning the application, calculated manipulation, or direction of properties of matter and sources using science and mathematics in order to design and manufacture useful products
Finance	Research into the system that includes the conduct, transaction, and circulation of funds or capital, as well as the making of investments and the provision of banking facilities
Healthcare Management	Research pertaining to the study of management knowledge and business models as applied to the field of health and social services
Information Management	Research into the use of technology for collecting, processing, analyzing, and condensing information with respect to efficient and effective management
Knowledge & Technology Management	Research relating to the application, development, planning, budgeting, and control of knowledge and technology resources for the purpose of efficient and effective management
Management	Research concerning the rational use of means to direct an enterprise
Marketing	Research pertaining to the processes or techniques employed, including promoting, advertising, selling, and distributing of products or services, in the moving of goods from producer to consumer
Operations Research	Research relating to the application of scientific and mathematical methods and treatments in the study and analysis of processes, problems, and operations in order to determine their purpose and efficiency so as to gain optimal effectiveness
Organizational Studies and Human Resources	Research examining how people as individuals and as groups behave and react within organizations
Psychology	Research concerning the mental and behavioural characteristics of individuals and groups
Public Management	Research concerning management, via the use of public infrastructure, relevant to the public good
Tourism	Research examining the business or industry of promoting or encouraging touring as well as the provision of information, accommodations, transportation and other services to tourists

List of MBF journals by topic

Note: Journal titles are not harmonized in this list, e.g., “Harvard Business Review” and “Harvard business review” are listed as two journals. This has no effect on the final data analysis.

Topic/journal	Papers
Accounting	6,285
Critical Perspectives on Accounting	547
Accounting Review	431
Accounting, Organizations and Society	429
Journal of Accounting Research	412
Journal of Accounting and Economics	364
Contemporary Accounting Research	346
International Journal of Accounting	290
Management Accounting Research	261
Journal of Accounting Education	255
Journal of Accounting and Public Policy	252
British Accounting Review	235
Journal of Business Finance and Accounting	227
Review of Quantitative Finance and Accounting	220
Auditing	208
International Journal of Accounting Information Systems	150
Review of Accounting Studies	147
Journal of International Accounting, Auditing and Taxation	136
Accounting, Auditing and Accountability Journal	135
Accounting and Finance	118
Accounting Forum	105
Accounting, Business and Financial History	94
Advances in Accounting	94
Advances in Management Accounting	86
Abacus	85
Advances in Accounting Behavioral Research	82
Advances in International Accounting	77
Canadian Accounting Perspectives	74
Journal of Accounting, Auditing and Finance	74
Accounting and Business Research	65
Advances in Public Interest Accounting	65
International Journal of Accounting, Auditing and Performance Evaluation	57
Accounting Horizons	46
Journal of International Financial Management and Accounting	33
Hospital cost management and accounting	31
European Accounting Review	30
Advances in Environmental Accounting and Management	19
The British Accounting Review	5

Business	31,387
Business Week	5,211
Fortune	2,935
Forbes	2,278
Journal of Business Ethics	2,255
Harvard Business Review	1,682
Airline Business	1,298
ICIS Chemical Business	963
Business Forms Labels and Systems	872
Business Horizons	745
Business and health	616
Journal of International Business Studies	572
Business Lawyer	548
Fashion Business International	445
International Business Review	445
Journal of Business Venturing	421
Journal of Biolaw and Business	418
Business Communications Review	394
Journal of Small Business Management	392
Proceedings of the ACM Conference on Electronic Commerce	363
Asia Pacific Business Review	354
Corporate Environmental Strategy	333
Business Ethics Quarterly	329
Journal of World Business	328
Business and Commercial Aviation	303
Business History	280
Restaurant Business	263
Environment Business	258
Entrepreneurship and Regional Development	257
International Journal of Electronic Commerce	255
Greener Management International	242
Journal of Business and Technical Communication	213
Journal of East-West Business	209
Electronic Commerce Research and Applications	203
GIS-Business	191
Entrepreneurship: Theory and Practice	183
Journal of Organizational Computing and Electronic Commerce	181
Business History Review	179
American Business Law Journal	178
Journal of Business Strategy	166
Business Communication Quarterly	160
China Business Review	153

Proceedings - 2005 IEEE International Conference on e-Technology, e-Commerce and e-Service, EEE-05	143
Journal of Small Business and Enterprise Development	140
Thunderbird International Business Review	124
Proceedings - ICEBE 2005: IEEE International Conference on e-Business Engineering	123
International Journal of the Economics of Business	121
Journal of African Business	117
Research in Global Strategic Management	110
International Small Business Journal	106
Proceedings - IEEE International Conference on e-Business Engineering, ICEBE 2006	105
Print on Demand Business	104
Journal of Applied Business Research	100
Proceedings - Seventh IEEE International Conference on E-Commerce Technology, CEC 2005	96
European Business Review	94
International Journal of Entrepreneurship and Small Business	93
Business Information Review	92
Corporate Communications	86
Proceedings - 2004 IEEE International Conference on e-Technology, e-Commerce and e-Service, EEE 2004	85
International Entrepreneurship and Management Journal	77
Proceedings of the IEEE International Conference on E-Commerce Technology for Dynamic E-Business, CEC-East 2004	73
Advances in Entrepreneurship, Firm Emergence and Growth	72
Business and Society	72
Family Business Review	70
Journal of Asia-Pacific Business	69
Critical Perspectives on International Business	65
International Journal of Entrepreneurial Behaviour and Research	61
International Research in the Business Disciplines	58
Global Business and Economics Review	57
Global Business and Organizational Excellence	55
Business Economics	52
F, The Fashion Business	52
EC'07 - Proceedings of the Eighth Annual Conference on Electronic Commerce	50
Business and Politics	49
International Conference on Mobile Business, ICMB 2006	47
Advances in Applied Business Strategy	41
Journal of Teaching in International Business	40
Journal of Business Communication	39
Journal of International Entrepreneurship	34
Latin American Business Review	34
Transformations in Business and Economics	34
Business and Society Review	32

Proceedings of 2004 International Conference on the Business of Electronic Product Reliability and Liability	31
World Review of Entrepreneurship, Management and Sustainable Development	28
Frontiers of Business Research in China	27
International Journal of Globalisation and Small Business	26
Journal of Theoretical and Applied Electronic Commerce Research	24
The journal of biolaw & business	22
Service Business	19
Fortune	18
Harvard business review	8
The journal of biolaw & business.	8
GECON 2004 - 2004 1st IEEE International Workshop on Grid Economics and Business Models	7
Business Standards	6
Business & professional ethics journal	4
Business ethics (Oxford, England)	4
Business history review.	4
EDI Forum: Journal of Electronic Commerce	4
Journal of Asian Business	4

Finance	22,449
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Journal of Banking and Finance	1,466
Applied Financial Economics	1,026
Journal of Finance	1,015
Futures	908
Journal of Financial Economics	833
Journal of Money, Credit and Banking	683
Journal of International Money and Finance	661
Financial Analysts Journal	614
Journal of Futures Markets	610
Quarterly Review of Economics and Finance	563
Journal of Business and Economic Statistics	546
Journal of Common Market Studies	535
Review of Financial Studies	475
Finance and Development	474
Journal of Real Estate Finance and Economics	472
International Tax and Public Finance	436
Journal of Business	402
Journal of Economics and Business	390
Journal of Financial and Quantitative Analysis	374
Public Finance Review	374
International Review of Economics and Finance	372
Finance a Uver	370
Journal of Empirical Finance	324

Pacific Basin Finance Journal	324
International Review of Financial Analysis	319
Journal of Multinational Financial Management	314
Quantitative Finance	311
Journal of Corporate Finance	302
Mathematical Finance	297
Journal of International Financial Markets, Institutions and Money	293
International Journal of Finance and Economics	287
Journal of Financial Services Research	284
Financial Management	277
International Journal of Theoretical and Applied Finance	276
Common Market Law Review	227
Journal of Financial Intermediation	220
Global Finance Journal	212
North American Journal of Economics and Finance	210
Review of Financial Economics	209
European Journal of Finance	187
Journal of Financial Markets	178
IEEE/IAFE Conference on Computational Intelligence for Financial Engineering, Proceedings (CIFEr)	174
Emerging Markets Finance and Trade	172
Emerging Markets Review	172
Journal of Financial Research	170
International Finance	162
Applied Financial Economics Letters	161
Review of World Economics	161
International Finance Review	155
Review of Pacific Basin Financial Markets and Policies	126
Finance and Stochastics	125
Journal of Real Estate Portfolio Management	123
Finance Research Letters	119
Journal of Real Estate Research	115
Finance a Uver - Czech Journal of Economics and Finance	101
Russian and East European Finance and Trade	101
Research in International Business and Finance	100
Journal of Property Investment and Finance	92
Journal of Pharmaceutical Finance, Economics and Policy	88
Asia-Pacific Financial Markets	86
Applied Mathematical Finance	84
Property Management	84
Advances in Financial Economics	83
Annals of Finance	77
European Financial Management	77
Contemporary Studies in Economic and Financial Analysis	74
Journal of Financial Econometrics	71

Research in Finance	71
Journal of Financial Stability	67
European Journal of Economics, Finance and Administrative Sciences	65
Review of Finance	59
FinanzArchiv	58
Financial Markets, Institutions and Instruments	56
International Journal of Strategic Property Management	55
Financial Markets and Portfolio Management	54
Financial History Review	45
International Journal of Managerial Finance	45
Proceedings of the Second IASTED International Conference on Financial Engineering and Applications	45
European Finance Review	26
Decisions in Economics and Finance	24
The Journal of Real Estate Finance and Economics	21
Proceedings of the IASTED International Conference on Financial Engineering and Applications	15
Savings and Development/African Review of Money Finance and Banking	14
Pacific-Basin Finance Journal	9
Finance & development	7
Financial Engineering and the Japanese Markets	5
Mathematics and Financial Economics	4
Synthesis Lectures on Technology, Management and Entrepreneurship	1

Healthcare Management	36,600
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Nursing management	2,022
Journal of the American Health Information Management Association	1,857
Health management technology	1,371
Journal of Nursing Administration	1,208
Healthcare informatics : the business magazine for information and communication systems	1,151
Healthcare financial management : journal of the Healthcare Financial Management Association	1,126
Family practice management	1,114
Health data management	1,059
Healthcare Financial Management	950
Nursing management (Harrow, London, England : 1994)	937
Hospital case management : the monthly update on hospital-based care planning and critical paths	905
Materials management in health care	801
Journal of public health management and practice : JPHMP	780
Health facilities management	755
Journal of Nursing Management	746
Health care strategic management	667

ED management : the monthly update on emergency department management	613
MGMA connexion / Medical group Management Association	585
Journal of Medical Practice Management	583
Health Care Financing Review	567
Journal of Healthcare Management	558
Nursing Administration Quarterly	520
Journal of Ambulatory Care Management	510
Capitation management report	494
Hospital material[dollar sign] management	492
Health Care Management Review	454
Journal of healthcare information management : JHIM	407
Journal of AHIMA / American Health Information Management Association	392
Journal of Health Care Finance	387
Quality management in health care	386
Administration and Policy in Mental Health	369
The Journal of medical practice management : MPM	356
Health Care Management Science	322
Journal of Health and Human Services Administration	313
International Journal of Health Planning and Management	304
Medical Group Management Journal	292
Health Services Management Research	283
International journal of health care quality assurance incorporating Leadership in health services	281
The Journal of health administration education	275
Journal of Public Health Management and Practice	274
British Journal of Health Care Management	273
Hospital Materiel Management Quarterly	254
Clinician in Management	247
Canadian journal of nursing leadership	239
Journal of management in medicine	238
Clinical leadership & management review : the journal of CLMA	237
Home Health Care Management and Practice	235
Care Management Journals	232
The Journal of cardiovascular management : the official journal of the American College of Cardiovascular Administrators	232
Topics in health information management	213
Frontiers of health services management	197
Healthcare demand & disease management	194
Reflections on nursing leadership / Sigma Theta Tau International, Honor Society of Nursing	191
Clinical laboratory management review : official publication of the Clinical Laboratory Management Association / CLMA	190
The Journal of oncology management : the official journal of the American College of Oncology Administrators	190

Healthcare financial management : journal of the Healthcare Financial Management Association.	189
Administrative radiology journal : AR	187
Nursing case management : managing the process of patient care	181
Healthcare management forum / Canadian College of Health Service Executives = Forum gestion des soins de sante / College canadien des directeurs de services de sante	175
Nursing management.	166
Administration and Policy in Mental Health and Mental Health Services Research	160
Nursing leadership forum	159
Outcomes management for nursing practice	156
Executive solutions for healthcare management	155
Clinical Leadership and Management Review	153
Journal of healthcare resource management	145
Healthcare informatics : the business magazine for information and communication systems.	144
Clinical resource management	138
Health information management : journal of the Health Information Management Association of Australia	135
Healthcare leadership & management report	128
Journal of Health, Organisation and Management	117
International journal of health care finance and economics	114
Lippincott's case management : managing the process of patient care	114
IHRIM : the journal of the Institute of Health Record Information and Management	106
Health manpower management	105
Health management technology.	96
Healthcare hazard management monitor : HHMM : the newsletter of the Center for Healthcare Environmental Management	96
Patient care management	96
Healthcare information management : journal of the Healthcare Information and Management Systems Society of the American Hospital Association	95
Healthcare Strategic Management	92
Health data management.	88
Health facilities management.	86
The NAHAM management journal	86
Hospital case management : the monthly update on hospital-based care planning and critical paths.	84
Materials management in health care.	83
Journal of Mental Health Administration	81
Continuum (Society for Social Work Administrators in Health Care)	80
The Journal of nursing administration	80
Journal of Case Management	79
Lippincott's case management : managing the process of patient care.	79
Medical group management journal / MGMA	76
Professional case management	76
Clinical leadership & management review : the journal of CLMA.	74

Disease Management and Clinical Outcomes	70
Canadian journal of nursing administration	65
Rehab management.	65
Hospital and Health Services Administration	64
Outcomes management	59
Medical management network	57
MGMA connexion / Medical group Management Association.	56
Lippincott's Case Management	54
Leadership in health services = Leadership dans les services de santé	53
Journal of healthcare information management : JHIM.	50
Continuum (Society for Social Work Leadership in Health Care)	49
Lippincott's case management : managing the process of patient care	48
Journal of health organization and management	47
Journal of public health management and practice : JPHMP.	44
Research in Healthcare Financial Management	40
Canadian journal of nursing leadership.	38
The Journal of long term care administration	38
Journal of healthcare management / American College of Healthcare Executives	35
Findings brief [electronic resource] : health care financing & organization	34
Hospital material[dollar sign] management.	34
Dental practice management	33
Family practice management.	33
Journal (Academy of Hospital Administration (India))	26
Healthcare facilities management series	23
International journal of health services : planning, administration, evaluation	19
Inquiry : a journal of medical care organization, provision and financing	17
The Journal of health administration education.	17
Administration and policy in mental health.	15
International journal of health care quality assurance incorporating Leadership in health services.	15
Health services management research : an official journal of the Association of University Programs in Health Administration / HSMC, AUPHA	14
Healthcare leadership report	14
Health care strategic management.	12
Nursing administration quarterly.	9
Nursing leadership forum.	8
Perspectives in health information management / AHIMA, American Health Information Management Association	8
Proceedings of HIKM 2006: International Workshop on Healthcare Information and Knowledge Management	8
The Journal of nursing administration.	8
The Journal of cardiovascular management : the official journal of the American College of Cardiovascular Administrators.	7
Findings brief [electronic resource] : health care financing & organization.	6
Organizational ethics : healthcare, business, and policy : OE	6

The Journal of oncology management : the official journal of the American College of Oncology Administrators.	6
Journal of health and human services administration.	5
Health care financing review. Statistical supplement	3
The Leadership Quarterly	3
International journal of health services : planning, administration, evaluation.	2
The International journal of health planning and management	1

Information Management	8,299
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International Conference on Information and Knowledge Management, Proceedings	889
Information Processing and Management	808
Proceedings of the ACM SIGMOD International Conference on Management of Data	735
Information and Management	675
Management Information Systems	562
Journal of Management Information Systems	516
SIGMOD Record (ACM Special Interest Group on Management of Data)	499
International Journal of Information Management	448
Information Systems Management	382
MIS Quarterly: Management Information Systems	305
Information Systems Research	271
Information Management and Computer Security	262
Scientific and Statistical Database Management - Proceedings of the International Working Conference	243
Library Management	165
International Journal of Information Technology and Management	160
Proceedings - IEEE International Conference on Mobile Data Management	158
Journal of Enterprise Information Management	136
Library Administration and Management	125
Journal of Global Information Management	105
Advances in Library Administration and Organization	103
Information Resources Management Journal	91
Proceedings of the Interntational Workshop on Web Information and Data Management	84
Information Systems and e-Business Management	77
Journal of Library Administration	71
International Journal of Business Information Systems	68
IATUL Proceedings Volume 14 (New Series) 2004: Library Management in Changing Environment	52
Proceedings - 2004 IEEE International Conference on Mobile Data Management	52
Proceedings - Sixth International Conference on Mobile Data Management, MDM'05	50
Records Management Journal	46
Journal of Digital Information Management	38
Journal of Business and Finance Librarianship	29
Seventh International Conference on Web-Age Information Management Workshops, WAIM 2006	26

Second IEEE/IFIP International Workshop on Business-Driven IT Management, BDIM 2007	23
Information Management	22
First IEEE/IFIP International Workshop on Business-Driven IT Management, BDIM 2006	12
Information & management	11

Knowledge & Technology Management	6,430
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International Journal of Technology Management	1,240
Research Policy	1,015
Technological Forecasting and Social Change	695
Foundry Management and Technology	642
Research Technology Management	615
R and D Management	413
Technology Analysis and Strategic Management	374
Journal of Manufacturing Technology Management	251
Journal of Knowledge Management	199
Journal of Engineering and Technology Management - JET-M	191
Journal of High Technology Management Research	185
Nanotechnology Law and Business	116
Portland International Conference on Management of Engineering and Technology	108
European Journal of Innovation Management	86
Knowledge Management Research and Practice	78
International Journal of Entrepreneurship and Innovation Management	75
Engineering Technology Management	63
Advances in the Study of Entrepreneurship, Innovation, and Economic Growth	61
AIChE and ACS Management Conference 2003: Innovation Across Boundaries	22
Journal of Engineering and Technology Management	1

Management	53,628
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European Journal of Operational Research	6,294
Journal of the Operational Research Society	1,836
Quality Progress	1,793
Journal of Environmental Management	1,531
Management Science	1,530
IEEE International Engineering Management Conference	1,316
Construction Management and Economics	930
Omega	921
International Journal of Operations and Production Management	877
Tourism Management	866
Strategic Management Journal	824
Academy of Management Journal	784
Hotel and Motel Management	775

International Journal of Industrial Organization	765
International Journal of Project Management	745
European Management Journal	721
Industrial Management and Data Systems	674
Journal of Management Studies	668
Corporate Governance	642
Journal of Portfolio Management	624
Journal of Environmental Economics and Management	594
Distribution Sales and Management	587
Cornell Hotel and Restaurant Administration Quarterly	583
Interfaces	570
Quarry Management	569
International Journal of Forecasting	558
IEEE Transactions on Engineering Management	551
Total Quality Management	538
Service Industries Journal	536
Long Range Planning	531
Betriebswirtschaftliche Forschung und Praxis	519
Academy of Management Review	511
Journal of Operations Management	499
Journal of Management	489
International Journal of Hospitality Management	478
Journal of Management Inquiry	474
IEEE Engineering Management Review	461
Journal of Management in Engineering	443
Journal of Policy Analysis and Management	442
Industrial and Corporate Change	439
Academy of Management Executive	438
Total Quality Management and Business Excellence	429
Journal of Air Transport Management	424
International Review of Administrative Sciences	416
Journal of Forecasting	410
Supply Chain Management	402
Journal of Product Innovation Management	397
Administrative Law Review	395
Engineering Management Journal	395
Production and Operations Management	391
Decision Sciences	388
MIT Sloan Management Review	373
British Journal of Management	372
Journal of Productivity Analysis	369
California Management Review	362
Systemic Practice and Action Research	348
Journal of Economics and Management Strategy	333
Business Strategy and the Environment	329

2005 International Conference on Services Systems and Services Management, Proceedings of ICSSSM'05	318
Applied Stochastic Models in Business and Industry	308
International Journal of Information and Management Sciences	303
Journal of Management Development	303
Production and Inventory Management Journal	302
Canadian Journal of Administrative Sciences	300
Management Decision	297
Scandinavian Journal of Management	287
Management Learning	282
Administration in Social Work	267
International Food and Agribusiness Management Review	267
EMJ - Engineering Management Journal	262
Managerial and Decision Economics	257
Journal of Social and Administrative Pharmacy	254
Administrative Science Quarterly	252
Journal of Sport Management	238
Journal of International Management	235
Socio-Economic Planning Sciences	220
Business Strategy Review	216
International Journal of Services, Technology and Management	216
Engineering Management	214
Review of Agricultural Economics	214
Manufacturing and Service Operations Management	189
International Journal of Quality and Reliability Management	178
Aquaculture Economics and Management	174
IMA Journal Management Mathematics	168
Journal of Japan Industrial Management Association	168
British Journal of Administrative Management	165
International Journal of Contemporary Hospitality Management	164
Business Process Management Journal	152
European Journal of Purchasing and Supply Management	152
Academy of Management Learning and Education	149
Journal of Purchasing and Supply Management	147
Journal of Cost Management	144
Proceedings of the SPE Asia Pacific Conference on Integrated Modelling for Asset Management	144
Advances in Strategic Management	142
IET Engineering Management	136
International Journal of Management Reviews	126
International Journal of Productivity and Performance Management	126
Storage Management Solutions	121
Ekonomiska Samfundets Tidskrift	118
Simulation and Gaming	118
Corporate Social Responsibility and Environmental Management	117

Asia Pacific Journal of Management	101
Journal of Management and Governance	100
Research in Social and Administrative Pharmacy	97
Management International Review	96
International Journal of Management and Enterprise Development	94
Academy of Management Perspectives	93
International Journal of Management and Decision Making	93
Business: Theory and Practice	87
Industrial Management (Norcross, Georgia)	81
Journal of Business Economics and Management	78
OR Spektrum	73
Measuring Business Excellence	69
International Journal of Services and Operations Management	67
Computational Management Science	65
Systems Practice	64
International Journal of Business Performance Management	61
Journal of Supply Chain Management	61
International Journal of Integrated Supply Management	56
E a M: Economie a Management	55
Engineering/Technology Management 2005: Safety Engineering and Risk Analysis, Technology and Society, Engineering Business Management, Health and Safety	55
4th Annual Lean Management Solutions Conference 2004, Conference Proceedings	53
International Journal of Business Governance and Ethics	53
Management	51
International Journal of Hospitality and Tourism Administration	49
Journal of Transnational Management	48
Journal of General Management	45
5th Annual Lean Management Solutions Conference and Exposition 2005, Conference Proceedings	42
International Journal of Business Process Integration and Management	42
International Journal of Product Lifecycle Management	42
Food management	38
Singapore Management Review	36
International Journal of Productivity and Quality Management	35
International Journal of Process Management and Benchmarking	33
International Journal of Business Intelligence and Data Mining	32
International Journal of Transport Management	26
International Journal of Value Chain Management	26
Global Journal of Flexible Systems Management	20
Advances in Comparative International Management	10
IMA Journal of Mathematics Applied in Business and Industry	10
Journal of Management & Governance	7
Proceedings of 2006 ASME International Mechanical Engineering Congress and Exposition, IMECE2006 - Engineering Business Management	7
Administrative Change	5

Journal of Management in Engineering - ASCE	2
Systems Research	1

Marketing	28,920
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Official Board Markets	4,450
Chemical Market Reporter	3,552
Sales and Marketing Management	1,647
Paper Market Digest	1,516
Journal of Business Research	1,415
Industrial Marketing Management	822
Psychology and Marketing	576
Marketing Management	569
Journal of Consumer Research	562
Journal of Marketing Research	519
Marketing Health Services	510
Journal of Economic Psychology	504
ABA Bank Marketing	484
Profiles in healthcare marketing	470
Journal of Consumer Marketing	442
Journal of Marketing	435
Marketing Science	431
Journal of Business and Industrial Marketing	423
Journal of Advertising Research	379
International Journal of Market Research	374
International Marketing Review	370
Journal of Advertising	349
Journal of Public Policy and Marketing	339
Journal of Retailing and Consumer Services	335
Journal of the Academy of Marketing Science	332
Marketing Letters	319
Journal of Retailing	311
Journal of Fashion Marketing and Management	307
International Journal of Research in Marketing	306
Wood Markets Newsletter	258
Journal of International Marketing	243
Fund raising management	239
Marketing Research	238
European Journal of Marketing	227
Journal of Food Products Marketing	224
Journal of Consumer Affairs	223
Health marketing quarterly	216
Journal of Global Marketing	216
Journal of International Food and Agribusiness Marketing	212
Journal of Marketing Communications	206

Journal of Interactive Marketing	199
International Journal of Retail and Distribution Management	185
Journal of Euromarketing	166
Journal of Product and Brand Management	152
Marketing Intelligence and Planning	151
Journal of Services Marketing	138
Advances in International Marketing	127
Journal of Travel and Tourism Marketing	105
Journal of Personal Selling and Sales Management	104
International Journal of Bank Marketing	94
Journal of Marketing Theory and Practice	83
Qualitative Market Research	83
Journal of Foodservice Business Research	82
Services Marketing Quarterly	82
Journal of Macromarketing	81
Journal of Service Research	81
Journal of Marketing Education	78
International Journal of Sport Management and Marketing	72
Journal of Consumer Policy	70
Journal of Hospitality and Leisure Marketing	70
Journal of Medical Marketing	60
Recycling Markets	60
Journal of Promotion Management	57
Advances in Business Marketing and Purchasing	56
Journal of Hospital Marketing	55
Performance Apparel Markets	52
Journal of Nonprofit and Public Sector Marketing	51
Journal of Marketing Channels	50
Quantitative Marketing and Economics	49
Journal of International Consumer Marketing	48
Journal of Relationship Marketing	47
Journal of Hospital Marketing and Public Relations	45
Proceedings of the Conference on Eastern Hardwoods, Resources, Technologies, and Markets	43
Journal of Health Care Marketing	40
International Journal of Internet Marketing and Advertising	38
New Cloth Market	38
Journal of Business-to-Business Marketing	37
Journal of Marketing for Higher Education	34
Journal of Pharmaceutical Marketing and Management	32
Society of Plastics Engineers, 7th Thermoplastic Elastomers Topical Conference 2005 - Expanding Materials Applications and Markets	31
Journal of Political Marketing	29
Asia Pulp and Paper, Technology Markets	27
Journal of Empirical Generalisations in Marketing Science	24

Review of Marketing Science	24
2006 SME Annual Conference - Functional Fillers and Nanoscale Minerals: New Markets/New Horizons	23
Profiles in healthcare marketing.	18
Innovation and Creativity - Mobilising the Textile Market Potential	16
International Journal of Electronic Marketing and Retailing	16
Market Pulp Conference 14 - PPI's 14th Market Pulp Conference Preprints: What Value Market Pulp	16
Challenges of the Global Textile Market	14
Innovation and Creativity; Mobilising the Textile Market Potential	12
Social marketing quarterly	11
Journal of hospital marketing & public relations	7
Marketing health services.	4
Social marketing update	3

Organizational Studies and HR

18,627

Journal of Applied Psychology	1,169
International Journal of Human Resource Management	928
Human Relations	744
Organizational Behavior and Human Decision Processes	675
Organization Studies	667
Journal of Organizational Behavior	642
Systems Research and Behavioral Science	537
Monthly Labor Review	533
Organization Science	509
Journal of Labor Research	504
Journal of Organizational Change Management	460
International Journal of Manpower	450
Organization	447
Personnel Review	422
Journal of Business and Psychology	415
Leadership Quarterly	414
Journal of Occupational and Organizational Psychology	385
Applied Psychology	374
Industrial Relations	369
Group Decision and Negotiation	358
Human Resource Management	357
International Journal of Selection and Assessment	356
Industrial and Labor Relations Review	346
British Journal of Industrial Relations	343
Personnel Psychology	333
Negotiation Journal	304
Human Resource Management Review	302
Group and Organization Management	297

Relations Industrielles	297
Human Systems Management	287
Human Resource Management International Digest	274
Journal of Behavioral Decision Making	273
Economic and Industrial Democracy	271
Organizational Dynamics	233
Gruppendynamik und Organisationsberatung	225
Organizational Research Methods	225
Employee Relations Law Journal	217
European Journal of Industrial Relations	214
International Journal of Conflict Management	195
Development and Learning in Organisations	186
Journal of Organizational Behavior Management	175
Leadership and Management in Engineering	170
New Technology, Work and Employment	169
Employee benefits journal	147
Strategy and Leadership	137
Zeitschrift fur Arbeits- und Organisationspsychologie	125
Employee Relations	124
Leadership and Organization Development Journal	124
EBRI issue brief / Employee Benefit Research Institute	114
Women in Management Review	111
Journal of Applied Behavioral Science	84
Human Resource Management Journal	75
Research in Personnel and Human Resources Management	69
Team Performance Management	67
Advances in Industrial and Labor Relations	61
Advances in Global Leadership	60
Research in Organizational Behavior	57
Zeitschrift fur Personalforschung	51
Psychologie du Travail et des Organisations	48
International Journal of Human Resources Development and Management	35
The Journal of resource management and technology	25
IEEE Region 5 Conference: Annual Technical and Leadership Workshop	24
Behavioral Science	13
EBRI issue brief / Employee Benefit Research Institute.	12
Journal of Industrial Relations	9
Monthly labor review / U.S. Department of Labor, Bureau of Labor Statistics	3
The Journal of applied psychology.	1
Public Management	9,103
Educational Leadership	1,620
Public Administration Review	797
Public Money and Management	533

Australian Journal of Public Administration	510
Social Policy and Administration	470
Public Administration	435
Public Administration and Development	422
International Journal of Public Sector Management	410
Public Personnel Management	391
Administration and Society	367
Educational Administration Quarterly	318
Journal of Public Administration Research and Theory	301
International Journal of Service Industry Management	293
Canadian Public Administration	261
American Review of Public Administration	260
International Electronic Journal for Leadership in Learning	184
Public Administration and Management	176
International Journal of Public Administration	173
Museum Management and Curatorship	170
International Journal of Educational Management	140
Journal of Higher Education Policy and Management	130
International Public Management Journal	123
Journal of Educational Administration	117
Academic Leadership	111
Public Management Review	100
Advances in Educational Administration	98
Journal of Education Finance	65
Journal of Personnel Evaluation in Education	50
Educational Management Administration and Leadership	39
SCN news / United Nations, Administrative Committee on Coordination, Subcommittee on Nutrition	37
Journal of policy analysis and management : [the journal of the Association for Public Policy Analysis and Management]	2

Grand Total

221,728

APPENDIX C – SUPPORTING INFORMATION FOR SURVEY

Survey Questionnaire

*Assessing the Strengths and Weaknesses of Management, Business and Finance Research in Canada:
An Opinion Survey*

In March 2007, the Government of Canada announced that it would provide the Social Sciences and Humanities Research Council (SSHRC) \$11 million annually to support additional research in management, business and finance. As part of a larger effort to develop a long-term strategy to support research, training and knowledge mobilization in management, business and finance, SSHRC has commissioned the Council of Canadian Academies (Council) to conduct an independent assessment of the strengths and weaknesses of management, business and finance research and training in Canada. This assessment is being conducted by a nine member expert panel and Council staff, who will use various methods for the collection of relevant data.

For more information about the Council and this assessment, please visit:
<http://www.scienceadvice.ca/sshrc.html>

The purpose of this survey is to solicit the opinions of knowledgeable stakeholders on key issues of relevance that have been identified by the panel.

We thank you in advance for your participation in this survey.

Your answers to this survey are completely confidential. Results will only be released in aggregate form in which no individual answer can be identified.

We would like your permission to use short quotations from your answers in a context where you could not be identified individually.

*By checking one of the boxes below, please indicate whether you are willing to be quoted.

Please pick one of the answers below.

I grant permission for the use of short quotations from my answers, providing that I cannot be identified

I would prefer my answers not be quoted

1. *In what province/territory are you located?

Please pick one of the answers below.

- Alberta
- British Columbia
- Manitoba
- New Brunswick
- Newfoundland
- Northwest Territories
- Nova Scotia
- Nunavut
- Ontario
- Prince Edward Island
- Quebec
- Saskatchewan
- Yukon Territory
- Other

2. To which of the following age brackets do you belong?

Please pick one of the answers below.

- Under 25
- 25 - 29 years
- 30 - 34 years
- 35 - 39 years
- 40 - 44 years
- 45 - 49 years
- 50 - 54 years
- 55 - 59 years
- 60 - 64 years
- 65 - 69 years
- 70 years and over

3. What is your gender?

Please pick one of the answers below.

- Female
- Male

4. *What is your current professional affiliation? (select all that apply)

Please check all that apply.

Faculty Position

Graduate Student

Postdoctoral Fellow

Private Sector

Public Sector

Research Associate

University Administrator

5. Which segment of the private sector do you work in?

Please pick one of the answers below.

For Profit

Not For Profit

6. Which segment of the public sector do you work in and what is your level?

Please use the blank space to write your answers.

7. What is your academic rank? (e.g., Dean, Associate Professor, Graduate Student)

Please use the blank space to write your answers.

8. Which Faculty/School are you affiliated with? (Select all that apply)

Please check all that apply and/or add your own variant.

Faculty of Management/Business School

Faculty of Arts

Faculty of Sciences

Faculty of Law

Faculty of Medicine

Faculty of Engineering

Faculty of Education

Faculty of Social Sciences

Other

9. To what institution do you belong?

Please use the blank space to write your answers.

10. With what department are you affiliated?

Please use the blank space to write your answers.

Area of Research

The following questions pertain to your own area of research.

11. *How would you describe your area of research (e.g., economics, organizational behaviour)?

Please use the blank space to write your answers.

12. Thinking of research in your area at all Canadian universities and considering both the quantity and quality of research, would you say that Canadian research is:

Please mark the corresponding circle - only one per line.

Quantity	A	B	C	D	E
Quality	A	B	C	D	E

Legend: A = Relatively Poor,

B = Fairly Good,

C = Good, but not among the best

D = Among the best internationally

E = No opinion

Demographic Analysis of Survey Respondents

In what province/territory are you located?

	Response percent
Alberta	10%
British Columbia	15.6%
Manitoba	2.9%
New Brunswick	2.1%
Newfoundland	1.4%
Northwest Territories	0%
Nova Scotia	2.4%
Nunavut	0%
Ontario	38.2%
Prince Edward Island	0%
Quebec	23.2%
Saskatchewan	2.9%
Yukon Territory	0%
Other	1.2%

To which of the following age brackets do you belong?

	Response percent
Under 25	0.2%
25 - 29 years	1.9%
30 - 34 years	6.8%
35 - 39 years	17.8%
40 - 44 years	16.6%
45 - 49 years	17.3%
50 - 54 years	14.1%
55 - 59 years	13.6%
60 - 64 years	9.6%
65 - 69 years	1.6%
70 years and over	0.5%

What is your gender?

	Response percent
Female	33.5%
Male	66.5%

What is your current professional affiliation? (check all that apply)

	Response percent
Faculty Position	93.9%
Graduate Student	2.8%
Postdoctoral Fellow	0.2%
Private Sector	0.9%
Public Sector	1.6%
Research Associate	1.2%
University Administrator	7.3%

Which Faculty/School are you affiliated with? (check all that apply)

	Response percent
Faculty of Management/Business School	78.5%
Faculty of Arts	6.6%
Faculty of Sciences	1.8%
Faculty of Law	1.1%
Faculty of Medicine	0.7%
Faculty of Engineering	1.8%
Faculty of Education	1.6%
Faculty of Social Sciences	6.2%
Other	6.6%

APPENDIX D – SUPPORTING INFORMATION FOR INTERVIEWS

List of Interviewees:

Name	Institution/Organisation
Deans and Directors	
Ali Dastmalchian	University of Victoria
Jeff Young	Mount Saint Vincent
Lorne Switzer	Concordia
Michael Percy	University of Alberta School of Business
Micheàl Kelly	University of Ottawa
Michel Patry	HEC Montreal
Paul Bates	McMaster University (DeGroot)
Roberta MacDonald	University of PEI School of Business
Roger Martin	University of Toronto (Rotman)
Roger Wehrell	Acadia University
Wade Cook	York University, Schulich School of Business
Researchers	
David Annand	Athabasca University School of Business
Rod McNaughton	University of Waterloo
Stewart Elgie	University of Ottawa
Dirk De Clercq	Brock University
Michael Carney	Concordia
Adlai J. Fisher	UBC
Monica Boyd	University of Toronto
Réal Jacob	HEC Montreal
Louis-Andre	Lefebvre Ecole Polytechnique Montréal
Lise Préfontaine	Université du Québec à Montréal
CEO's, CFO's and CRO's	
John Thompson	TD Financial
Denis Godcharles	Interis Consulting Inc.
Dan Moorcroft	QMR Staffing Solutions
Jim Roche	CMC Microsystems
Red Wilson	(formerly of) Bell Canada Enterprises (BCE) Inc.
Isabel Hudon	Board of Trade of Metropolitan Montreal
Charles Ruigrok	Synchrude Canada
Natalie Dakers	Centre for Drug Research & Development UBC

Tim Dattels
Richard Drouin
Tom Woods & Brian O'Donnell
Michel Maila

TPG Capital
(formerly of) Hydro Quebec
CIBC
World Bank, Washington (IFC)

Consultants & Other

David Pecaut	Boston Consulting Group
Marcel Côté	SECOR
Michael Raynor	Deloitte Consulting
Stephen Corbett	McKinsey Consulting
Jaana Remes	McKinsey Global Institute
Benoit Aubert	CIRANO (Knowledge Transfer Centre, QC)
Philippe Martel	SECOR
Luc St-Arnaud	IFM2 (Knowledge Transfer Centre, QC)
Sarah Cliffe	Harvard Business Review
George Stalk	Boston Consulting Group (BCG) of Canada Ltd

Interview Questions:

Questions for Business School Deans

- 1) In what areas do you think Canadian MBF research is strongest and weakest?
- 2) In what areas do you think there is the most opportunity for Canada to become world leaders in MBF research?
- 3) In your view, what is the most effective means of evaluating MBF research output (e.g., number of articles, conference presentations, published material in popular press)?
- 4) What, overall, do you find the relevance of academic-based MBF research to be outside of the business schools?
- 5) In what fields do you think there is the most potential for collaboration between business and researchers?
- 6) What do you think the primary hurdles are to knowledge transfer between academics and the private sector?
- 7) What background and level of education does your institution look for when hiring new faculty?

Questions for Academics

- 1) In what areas do you think Canadian MBF research is strongest and weakest?
- 2) In what areas do you think there is the most opportunity for Canada to become world leaders in MBF research?
- 3) In your view, what is the most effective means of evaluating MBF research output (e.g., number of articles, conference presentations, published material in popular press)?
- 4) What, overall, do you find the relevance of academic-based MBF research to be outside of the business schools?
- 5) In what fields do you think there is the most potential for collaboration between business and researchers?
- 6) What do you think the primary hurdles are to knowledge transfer between academics and the private sector?

Questions for CEOs/CFOs/CROs

- 1) What, overall, do you find the relevance of academic-based MBF research to be outside of the business schools?
- 2) In what fields do you think there is the most potential for collaboration between business and researchers?
- 3) What do you think the primary hurdles are to knowledge transfer between academics and the private sector?
- 4) What background and level of education does your institution look for when hiring at the management level?
- 5) What do you see as the primary challenges facing business in Canada and what role do MBF researchers have in helping to overcome these challenges?

APPENDIX E – LIST OF SCHOOLS AND PROGRAMS CONSIDERED IN FACULTY COUNTING

Institution	School/Program/Faculty
Acadia University	School of Business
Athabasca University	Center for Innovative Management
Athabasca University	School of Business
Bishop's University	School of Business
Brandon University	Department of Business Administration
Brock University	Faculty of Business
Cape Breton University	School of Business
Carleton University	School of Business
Concordia University	School of Business
Dalhousie University	Faculty of Management
First Nations University of Canada	School of Business and Public Administration
HEC Montréal	School of Management
Lakehead University	Faculty of Business Administration
Laurentian University	Faculty of Management
McGill University	Faculty of Management
McMaster University	School of Business
Memorial University of Newfoundland	Faculty of Business Administration
Mount Allison University	Commerce Programme
Mount Saint Vincent	Department of Business Administration
Nipissing University	School of Business and Economics
Queen's University	School of Business
Royal Roads University	Faculty of Management
Ryerson University	Faculty of Business
Saint Francis Xavier University	School of Business & Information Systems
Saint Mary's University	School of Business
Simon Fraser University	Faculty of Business Administration
Thompson River University	School of Business and Economics
Trent University	Business Administration Program
Trinity Western University	School of Business
Université de Moncton	Faculty of Administration
Université de Sherbrooke	Faculty of Administration
Université du Québec à Montréal	School of Management
Université du Québec à Trois-Rivières	School of Management

Université Laval	Faculty of Business Administration
Université Ste. Anne	Département des sciences administratives
University Canada West	Faculty of Business and Management
University College of the Fraser Valley	School of Business
University of Alberta	School of Business
University of British Columbia	School of Business
University of British Columbia Okanagan	Faculty of Management
University of Calgary	School of Business
University of Guelph	College of Management and Economics
University of Lethbridge	Faculty of Management
University of Manitoba	School of Business
University of New-Brunswick - Fredericton	Faculty of Business Administration
University of New-Brunswick - Saint John	Faculty of Business
University of Northern British Columbia	School of Business
University of Ottawa	School of Management
University of Prince Edward Island	School of Business
University of Regina	Faculty of Business Administration
University of Saskatchewan	School of Business
University of Toronto	School of Management
University of Victoria	Faculty of Business
University of Waterloo	School of Accounting & Finance
University of Western Ontario	School of Business
University of Windsor	School of Business
Wilfrid Laurier University	School of Business and Economics
York University	School of Business

APPENDIX F – DATA RETRIEVED FROM SSHRC’S AWARDS SEARCH ENGINE

Grants represents all support allocations made by SSHRC in *all* disciplines for the funding years 2005-2007. “Management, Business, Administrative Studies” is a sub-discipline of the overall pool wherein researchers from any discipline related to these topics can apply for funding. The faculty breakdown in the table represents the number of grants given to principal investigators with primary affiliations either within or outside of business and management faculties yet whose subject matter fell under the management, business and administrative studies category in SSHRC’s database (available at: <http://www.outil.ost.uqam.ca/CRSH/RechProj.aspx?vLangue=Anglais>) . The dollar amount corresponds to the total payments over the three years. These numbers do not include those applying under other disciplines such as economics.

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Adair, Wendi	University of Waterloo	Psychology (Arts)	Industrial/ Organizational	The role of existing and emergent cultural composition in negotiation and conflict management in multi-cultural groups	31,331	Standard Research Grant
Aguiar, Luis L.M.	University of British Columbia	Arts & Science	Sociology	The great jump forward: the labour movement goes global	24,950	International Opportunities Fund
Aivazian, Varouj A.	University of Toronto	Management	Management	Investment, debt maturity, collateral and debt covenants	27,245	Standard Research Grant
Alexander, Edward W.	Grantee			Space and social inclusion of youth through sport	10,000	Sport Participation Research Initiative
Allard, Thomas	HEC Montréal			L'impartition à l'international des services à la clientèle : un abandon de l'entreprise	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Al-Natour, Sameh	University of British Columbia			Designing e-commerce technological artifacts to reduce customers' perceived risk	20,000	Doctoral Fellowship
Anderson, Robert B.	The University of Regina	Business Administration	Entrepreneurship and Management Accounting	Mines, pipelines and caribou	31,900	Northern Research Development Program
Annisette, Marcia A.	York University	Business	Accounting	The relationship between accounting and globalization: examining the changing use of accounting by the universal postal union to organize and control the operation of the international postal market	26,000	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Annisette, Marcia A.	York University	Business	Accounting	The relationship between accounting and globalization: examining the changing use of accounting by the universal postal union to organize and control the operation of the international postal market	30,000	Standard Research Grant
Antia, Kersi D.	University of Western Ontario	Business	Marketing	Managing alliance portfolios	24,451	Standard Research Grant
Apolonio, Jaime R.	University of Victoria			Forging strong partnerships between municipal, regional and indigenous governments in British Columbia	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Aquino, Karl	University of British Columbia	Business	Organizational Behaviour & Human Resources	Moral identity as predictor of prosocial and antisocial workplace behaviors	24,191	Standard Research Grant
Archer, Norman P.	McMaster University	Business	Commerce	Development and validation of metrics to assess and direct change in business process reengineering	22,000	Standard Research Grant
Argo, Jennifer J.	University of Alberta	Business	Marketing	Positive consumer contagion	45,713	Standard Research Grant
Armstrong-Stassen, Marjorie A.	University of Windsor			Organizational practices, work environment factors and employee characteristics influencing the employment decisions of older workers	36,951	Standard Research Grant
Asgary, Ali	York University	Liberal & Professional Studies	Administrative Studies	Determinants of Canadian businesses for business continuity planning: estimating willingness to pay for power outage mitigation and preparedness measures using stated choice analysis	20,350	Research Development Initiatives
Ashworth, Laurence T.A.	Queen's University	Business	Marketing	Understanding consumer judgments of fairness	16,693	Standard Research Grant
Ashworth, Laurence T.A.	Queen's University	Business	Marketing	Understanding consumer judgments of fairness	20,193	Standard Research Grant
Astebro, Thomas B.	University of Toronto	Management	Management	The economic impact of inventors' cognitive biases	38,899	Standard Research Grant
Attig, Najah	Saint Mary's University	Business	Finance, Information Systems, and Management Science	Ultimate ownership structures: causes and consequences for firm productive efficiency and investment behavior	38,917	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Audebrand, Luc K.	HEC Montréal			Entrepreneurs institutionnels et changement institutionnel : le cas du commerce équitable dans l'industrie du café	20,000	Doctoral Fellowship
Audet, Chantal	HEC Montréal			Le comité consultatif : un moyen stratégique d'intégration de la responsabilité sociale	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Audet, Estelle	HEC Montréal			Quels sont les facteurs internes d'une entreprise qui influencent l'impact financier d'une stratégie d'approvisionnement écologique	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Aulakh, Preetmohinder S.	York University	Business	International Business, Policy	Strategic ambidexterity in international expansion: exploration and exploitation of market, product and organizational boundaries	18,996	Standard Research Grant
Ayer, Steven M.	Laurentian University of Sudbury			Maximization behaviour, persuadability, and consumers' subjective well-being	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bae, Kee-Hong	Queen's University	Business	Finance	A cross-country study of the local analysts and foreign analysts	19,026	Standard Research Grant
Bandyopadhyay, Satiprasad	University of Waterloo	Accounting & Finance (Arts)	Financial Accounting	Economic consequences of mandatory expensing of stock options	25,000	Standard Research Grant
Banerjee, Rupa	University of Toronto			Career progression of immigrants in Canada: evidence from SLID	20,000	Doctoral Fellowship
Banister, Elizabeth M.	University of Victoria	Nursing		Identifying priorities for research in KT: forming an international collaboration	25,000	International Opportunities Fund
Bansal, Pratima	University of Western Ontario	Business	General Management	Responsible decision making	31,864	Standard Research Grant
Bansal, Pratima	University of Western Ontario	Business	General Management	The relationship between business and sustainable development	25,000	Strategic Research Clusters Design Grant
Barclay, Laurie Jeanne	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	Writing as a means of healing organizational injustices	25,796	Standard Research Grant
Barclay, Laurie Jeanne	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	Writing as a means of healing organizational injustices	66,243	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Baril, Sylvain	HEC Montréal			Analyse de la restructuration des flux lors de l'implantation d'un système d'imagerie médicale en milieu hospitalier	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Barlas, Sema	McGill University	Management	Marketing	Consumer media choice and media specific information search	34,125	Standard Research Grant
Bassellier, Geneviève	McGill University	Management	Information Systems	Cross-functional knowledge and IT project performance	30,302	Standard Research Grant
Baum, Joel A.C.	University of Toronto	Management	Strategic Management	Managers' representation and search of interfirm networks	48,021	Standard Research Grant
Beamish, Paul W.	University of Western Ontario	Business	General Management	International cross-sector social partnerships in developing countries	27,494	Standard Research Grant
Begley, Joy	University of British Columbia	Business	Accounting	Are public debtholders free-riding on private debtholders: the role of private debt monitoring in the structure of public debt	20,323	Standard Research Grant
Bell, Christopher M.	York University	Business	Organizational Behaviour/Industrial Relations	Automaticity of justice and trust cognitions	25,835	Standard Research Grant
Belzile-Pominville, Laurence	HEC Montréal			L'influence des traits de la personnalité sur le soutien ou la résistance face aux changements organisationnels	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Ben Letaifa, Soumaya	Université du Québec à Montréal			Implications stratégiques du relationnel bancaire : propositions normatives sur l'écart de perception banque/client	20,000	Doctoral Fellowship
Benbasat, Izak	University of British Columbia	Business	Management Information Systems	Improving the design of information technology tools intended to reduce consumers' perceived risk in electronic-commerce	31,000	Standard Research Grant
Berdahl, Jennifer L.	University of Toronto	Management	Organizational Behaviour	Sex-based harassment at work: toward an expanded theory	35,405	Standard Research Grant
Berdahl, Jennifer L.	University of Toronto	Management	Organizational Behaviour	Sex-based harassment at work: toward an expanded theory	26,796	Standard Research Grant
Berger, Ida E. / O'Reilly, Norman J.	Ryerson University	Management	Business Management	Urban youth engagement in sport: process, access and participation	45,000	Sport Participation Research Initiative
Bernier, Francis	HEC Montréal			Gestion du changement et organisations policières	17,500	Canada Graduate Scholarships Program - Masters Scholarship

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Bertels, Stephanie P.	Grantee			Understanding the impacts of corporate social engagement from the perspective of the intended beneficiaries	43,000	Postdoctoral Fellowship
Bérubé, Julie	Université du Québec en Outaouais			Indicateurs clés pour l'atteinte du développement à long terme dans les projets de développement de type gouvernement à gouvernement	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bhamra, Harjoat S.	University of British Columbia	Business	Finance	Volatility and correlation	14,500	Standard Research Grant
Bhamra, Harjoat S.	University of British Columbia	Business	Finance	Volatility and correlation	15,500	Standard Research Grant
Bissonnette, Marie-Pier	HEC Montréal			Structure de la relation entre les entreprises lucratives et organismes sociaux, dans une perspective de développement des ressources et compétences	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Böckenholt, Ulf	McGill University	Management	Marketing	Emotion in trust for computer-mediated choices	19,257	Standard Research Grant
Bodur, Onur	Concordia University	Business	Marketing	Social indulgence: understanding the role of others	26,270	Standard Research Grant
Boies, Kathleen	Concordia University	Business	Management	Articulating meaning: an examination of mechanisms involved in the relation between transformational leadership and follower cognitions	21,502	Standard Research Grant
Boiral, Olivier	Université Laval	Administration Science	Management	Implications organisationnelles et environnementales de la certification ISO 14001 dans les entreprises Canadiennes	21,856	Standard Research Grant
Boisvert, Catherine	Université Laval			Les stratégies marketing mises en oeuvre par les galeries d'art situées dans la ville de Québec : afin de demeurer rentables et compétitives	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bongiorno, Tony	Concordia University			How does leadership style affect the degree of employee trust in the leader	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bookbinder, James H.	University of Waterloo	Engineering	Management Science	Public outreach: inventory-transportation management in the new economy	50,000	INE Outreach Grant
Bookbinder, James H.	University of Waterloo	Engineering	Management Science	Enhancing NAFTA logistics: synthesizing opportunities for companies and their supply chains	70,000	International Opportunities Fund
Borins, Sandford F.	University of Toronto	Management	Strategic Management	Contemporary narratives on managing public organizations	15,250	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Borins, Sandford F.	University of Toronto	Management	Strategic Management	Introducing practitioner, media, and academics to information technology, politics, government	49,830	INE Outreach Grant
Boubakri, Narjess	HEC Montréal		Finance	Privatisation et convergence de la gouvernance	30,095	Standard Research Grant
Bouffard, Catherine	HEC Montréal			Conciliation travail-famille et changement d'employeur : l'influence des caractéristiques individuelles	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bouquet, Cyril D.	York University			Attention markets in multinational corporations: economic and entrepreneurial perspectives	20,939	Standard Research Grant
Bourne, Danny	Ryerson University			Exploring the relationship between the non-profit and public sectors	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bourque, Marie-Eve	HEC Montréal			Les rôles des managers lors de changements organisationnels planifiés simultanés	11,667	Canada Graduate Scholarships Program - Masters Scholarship
Bourque, Mélanie	HEC Montréal			Les déterminants du succès d'une mission commerciale	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Bouslah, Kais	Université du Québec à Montréal			Un nouveau regard sur la relation entre performance sociétale et performance financière de l'entreprise : perspective de la théorie des jeux	20,000	Doctoral Fellowship
Bowen, Frances E.	The University of Calgary	Business	Strategy & Global Management	Global challenges, local solutions: environmental initiatives at foreign-owned Canadian subsidiaries	28,796	Standard Research Grant
Boyaci, Tamer	McGill University	Management	Operations Management	Firm-level analysis of alternative government policies for resource recovery	41,084	Standard Research Grant
Boyle, Todd A	St. Francis Xavier University	Business and Information Systems	Information Systems	SafetyNET: a quality management program for community pharmacies	79,961	Public Outreach Grants - Management, Business and Finance
Boyle, Todd A	St. Francis Xavier University	Business and Information Systems	Information Systems	Canada Research Chair in Integrative Information Technology Diffusion in Small to Medium Enterprises	75,000	Canada Research Chair

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Branzei, Oana	York University			The formation of product innovation capabilities: origins of competitive advantage for entrepreneurial start-ups and mature incumbents	18,611	Standard Research Grant
Brock University	Brock University			Municipal management applied research and training	20,000	Community-University Research Alliances (CURA)
Brohman, M. Kathryn	Queen's University	Business	Management Information Systems	Net-based customer service systems	27,696	Standard Research Grant
Brown, Douglas J.	University of Waterloo	Psychology (Arts)	Industrial/Organizational	The impact of leader personality on unit-level citizenship behaviours	24,528	Standard Research Grant
Brown, Trevor C.	Memorial University of Newfoundland	Business Administration	Organizational Behaviour, Human Resources, Industrial Relations	Social cognitive and goal setting training interventions	16,442	Standard Research Grant
Bruning, Nealia S.	University of Manitoba	Business	Business Administration	Healthy work organizations: relationships between workplace policies and practices and individual and organizational outcomes	25,709	Standard Research Grant
Brutus, Stephane	Concordia University	Business	Management	Influence of self-construal on feedback-related behaviours	18,772	Standard Research Grant
Brydges Down, Melanie J.	Royal Roads University			Solving knowledge management problems in a complex environment	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Budworth, Marie-Helene	York University	Administrative Studies	Human Resources Management	Vertical transfer of training: can one person make a difference	26,600	Standard Research Grant
Budworth, Marie-Helene	York University	Administrative Studies	Human Resources Management	Vertical transfer of training: can one person make a difference	13,200	Standard Research Grant
Burton Jones, Andrew	University of British Columbia	Business	Management Information Systems	Explaining and measuring effective system usage: a representation theory perspective	21,983	Standard Research Grant
Cadenillas, Abel	University of Alberta	Science	Mathematical & Statistical Sciences	Optimal contracts	28,885	Standard Research Grant
Cadsby, C. Bram	University of Guelph	Management & Economics	Economics	The effects of pay-for-performance on individual and team productivity	31,665	Standard Research Grant
Callen, Jeffrey L.	University of Toronto	Management	Accounting	Mutual fund disclosures and governance	40,808	Standard Research Grant
Canadian Association of University Research Administrators	Canadian Association of University Research Administrators			Canadian Association of University Research Administrators (CAURA) - Sponsor	4,500	Presidential Fund for Innovation and Development

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Canadian Association of University Research Administrators	Canadian Association of University Research Administrators			Canadian Association of University Research Administrators (CAURA) - Sponsor	3,500	Presidential Fund for Innovation and Development
Cao, Melanie M.	York University	Business	Finance	Search for the optimal executive compensation contract: theoretical and empirical investigations	19,372	Standard Research Grant
Carney, Michael G.	Concordia University	Business	Management	Corporatizing the airways: technological change and the emergence of new transnational institutions in air navigation service organizations	23,142	Standard Research Grant
Carpentier, Cécile	Université Laval	Administration Science	Accounting	Protection des investisseurs et financement des petites entreprises : le dilemme de la réglementation des valeurs mobilières	25,000	Research Development Initiatives
Carrier, Camille	Université du Québec à Trois-Rivières	Business	Management	Le développement de la créativité organisationnelle dans la PME	27,423	Standard Research Grant
Carson, Jennifer T.	Grantee			Group and individual influence on health and work performance	20,000	Doctoral Fellowship
Carson, Jennifer T.	Queen's University			Work design, autonomy and well being	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Cavusoglu, Hasan	University of British Columbia	Business	Management Information Systems	Information security program as the driver of information security performance: an empirical investigation	17,757	Standard Research Grant
Cenfetelli, Ronald T.	University of British Columbia	Business	Management Information Systems	The nature, antecedents and consequences of technology-induced overload	20,713	Standard Research Grant
Chalmers, Tandy D.	Grantee			Collective and individual identity: implications for marketing strategy	20,000	Doctoral Fellowship
Chamberlain, Sandra L.	University of British Columbia	Business	Accounting	Studies in valuation of publicly-held corporations	18,000	Standard Research Grant
Chan, Tuyva	HEC Montréal			Optimisation du transport dans le domaine de la foresterie à l'aide d'heuristiques modernes	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Charbonneau, Jean-Philippe	Université de Sherbrooke			L'appartenance à un ordre professionnel et ses impacts dans un processus de transfert de connaissances	17,500	Canada Graduate Scholarships Program - Masters Scholarship

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Charest, Eric André	Université de Montréal	Arts & Science	Industrial Relations	Perception d'avantages par l'employeur à la diversité de la main-d'œuvre et degré de conformité d'un programme d'accès à l'égalité	20,000	Doctoral Fellowship
Chebat, Jean-Charles w.	HEC Montréal		Commercial Space & Customer Service Management	Effets de la culture dans un contexte d'échecs de service	35,663	Standard Research Grant
Chen, Xia	University of British Columbia	Business	Accounting	Management forecasts and information efficiency	37,800	Standard Research Grant
Chen, Xiaoye	McGill University	Management		Multi-agent interventions for children's obesity: a strategic alliance perspective	20,000	Doctoral Fellowship
Chen, Xinlei	University of British Columbia	Business	Marketing	Understanding the strategic roles of private labels at the upstream level	29,897	Standard Research Grant
Cheng, Qiang	University of British Columbia	Business	Accounting	The endogeneity of corporate governance: implications for its relation to earnings management and firm performance	29,575	Standard Research Grant
Choi, Jin Nam	McGill University	Management	Organizational Behaviour	Innovating the organization: integrating macro and micro processes of innovation implementation	34,656	Standard Research Grant
Choquet-Girard, Sophie	HEC Montréal			Identification des compétences stratégiques de la direction générale favorisant le développement des compétences organisationnelles	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Christoffersen, Peter F.	McGill University	Management	Finance	Option valuation with volatility components	38,451	Standard Research Grant
Christoffersen, Susan EK.	McGill University	Management	Finance	Trading behaviour of mutual funds	44,162	Standard Research Grant
Chuang, You-Ta	York University	Liberal & Professional Studies	Administrative Studies	A behavioral learning model of knowledge creation	42,889	Standard Research Grant
Church, Robin L.	University of Winnipeg	Business & Economics	Business & Administration	Effects of organizational heterosexism	16,085	Standard Research Grant
Claveau, Marie-Hélène	HEC Montréal			Les artistes et les athlètes sportifs en tant que marques : une étude comparative	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Cloutier, Charlotte	HEC Montréal			Understanding the relationship dynamics between nonprofit organizations and their funders	35,000	Canada Graduate Scholarship - Doctoral

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Colgate, Mark R.	University of Victoria	Business	Service Management	Antecedents and consequences of customer performance	23,513	Standard Research Grant
Colwell, Scott R.	University of Guelph	Management & Economics	Marketing & Consumer Studies	Key supplier continual quality improvement (KSCQI): development of a conceptual model and a proposed empirical test	36,627	Standard Research Grant
Condon, Mary G.	York University	Law		Which citizens, what risks: the role of citizens in the regulation of risk	25,000	Virtual Scholar in Residence Program (LCC)
Connelly, Catherine E.	McMaster University	Business	Human Resources & Management	Managing volunteers effectively	18,645	Standard Research Grant
Cooren, François	Université de Montréal	Arts & Science	Communication	Qu'est ce qu'une organisation : Materialité, action, discours/ What is an organization - Materiality, Agency, Discourse	32,903	Aid to Research Workshops and Conferences in Canada
Cormier, Denis	Université du Québec à Montréal	Management Science	Accounting Science	La qualité de l'information, la gouvernance et la création de valeur dans les fiducies de revenu	53,091	Standard Research Grant
Cosset, Jean-Claude	HEC Montréal		International Business	Political governance and credible privatization	43,000	Standard Research Grant
Côté, Stéphane	University of Toronto	Management	Organizational Behaviour	Emotional intelligence at work: associations with key workplace outcomes and training	21,723	Standard Research Grant
Cotte, June	University of Western Ontario	Business	Marketing	Self-regulation in consumer goals, motives, and decisions	17,174	Standard Research Grant
Cousens, Laura L.	Brock University	Applied Health Sciences	Sport Management	Exploring interdependence in Canada's sport system	25,570	Sport Participation Research Initiative
Couture, Annie	HEC Montréal			Développement d'une méthodologie de recherche pour adresser le défi de la mesure du comportement des alterconsommateurs	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Cragg, Wesley A.	York University	Business	Policy/Business Ethics	Canadian business ethics research network	150,000	Strategic Research Clusters Design Grant
Cragg, Wesley A.	York University	Business	Policy/Business Ethics	Creating a collaborative business ethics research network	25,000	Strategic Research Clusters Design Grant
Croituru, Benjamin	McGill University	Management	Finance	On the risks and return of hedge funds: an equilibrium model with risky arbitrage	24,352	Standard Research Grant
Crossan, Mary M.	University of Western Ontario	Business	General Management	External knowledge and performance: a multi-level and cross-cultural examination	16,595	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Cukier, Wendy L.	Ryerson University	Management	Information Technology Management	Media discourses of technology: applying Habermas' validity claims	29,425	Standard Research Grant
Cukier, Wendy L.	Ryerson University	Management	Information Technology Management	A practical fact-based approach to promoting diversity in Canadian organizations	68,431	Public Outreach Grants - Management, Business and Finance
Cunningham, Richard D.	Acadia University	Arts	English	Understanding research teams in humanities computing environments	40,940	Image, Text, Sounds and Technology
Dacin, Peter A.	Queen's University	Business	Marketing	The interdependency of corporate identity and corporate associations in corporate branding: processes and outcomes	10,306	Standard Research Grant
Dahl, Darren W.	University of British Columbia	Business	Marketing	Is this product really new: the importance of category identification in the perceived newness of new-to-market products	27,082	Standard Research Grant
Dahlin, Kristina B.	University of Toronto	Management	Strategic Management	From rejecting to rejoicing: firm responses to radical innovation	40,920	Standard Research Grant
Dahlin, Kristina B.	University of Toronto	Management	Strategic Management	From rejecting to rejoicing: firm responses to radical innovation	17,884	Standard Research Grant
Daoust, Alexandre Y.P.	Carleton University			Politiques et responsabilités environnementales chez les institutions financières : les firmes judgement proof	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Dasgupta, Srabana	University of British Columbia	Business	Marketing	Understanding the role of leasing in durable goods markets	22,433	Standard Research Grant
David, Alexander	The University of Calgary	Business	Finance	Uncertainty, speculation, and asset pricing puzzles	24,215	Standard Research Grant
David, Robert J.	McGill University	Management	Strategy & Organization	Fashion forward: exploring how management consultants generate, spread, and replace popular management practices	19,734	Standard Research Grant
Davidson, Colin H.	Université de Montréal	Environmental Design	Architecture	Construire outre-mer : la maîtrise d'ouvrage et la reconstruction dans un contexte international	13,000	Aid to Research Workshops and Conferences in Canada
de Marcellis-Warin, Nathalie	École Polytechnique de Montréal		Mathematical & Industrial Engineering	Réseau de partage et de sensibilisation en gestion des risques	79,550	Public Outreach Grants - Management, Business and Finance

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Deaves, Richard W.	McMaster University	Business	Finance & Business Economics	Issues in mutual fund performance	25,000	Standard Research Grant
Deephouse, David L.	University of Alberta	Business	Strategic Management & Organization	The effects of regional economic structure, regional culture, and the media on organizational legitimacy and reputation	31,278	Standard Research Grant
Déry, Marie-Christine	HEC Montréal			L'efficacité d'un aménagement flexible de travail à l'intérieur de l'entreprise Ernst and Young	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Desmeules, Remi	McGill University			The impact of self-control on the regulation of impulses and visceral reactions in the context of payment options, credit use and investing behaviour	20,000	Doctoral Fellowship
Devareennes, Hélène P.	Université de Moncton			Gouvernance locale : créer des liens de coopération interculturelle	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Dhar, Tirtha	University of British Columbia	Business	Marketing	The great leap of faith: building and managing trust in electronic marketplaces through reputation mechanisms	18,911	Standard Research Grant
Dietz, Joerg	University of Western Ontario	Business	Organizational Behaviour	Community demographics and workforce diversity	24,979	Standard Research Grant
Dionne, Georges	HEC Montréal		Finance	Risque de crédit individuel et agrégé	32,696	Standard Research Grant
Doucet, Olivier	Université du Québec à Montréal			L'impact du leadership et de la confiance en milieu organisationnel	20,000	Doctoral Fellowship
Doucette, Mary E	Cape Breton University			The role of culture in economic development in the community of Membertou First Nation	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Dubé, Caroline	HEC Montréal			La mode en situation de crise : une analyse ethnographique de l'apparence chez les femmes atteintes du cancer	20,000	Doctoral Fellowship
Dubé, Laurette	McGill University	Management	Marketing	Promoting food to give healthy eating a fighting chance: insights from social cognitive neuroscience	60,025	Standard Research Grant
Dupré, Kathryne E.	Memorial University of Newfoundland	Business Administration	Organizational Behaviour & Human Resource Management	Individual outcomes of vicarious exposure to aggression, sexual harassment, and injuries at work	32,897	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Durnev, Artyom A.	McGill University	Management	Finance	The roles of globalization, politics, and finance in shaping firm transparency and governance around the world	43,000	Standard Research Grant
Durnev, Artyom A.	McGill University	Management	Finance	The roles of globalization, politics, and finance in shaping firm transparency and governance around the world	35,000	Standard Research Grant
Dyck, Bruno	University of Manitoba	Business	Business Administration	Management, prophets, and self-fulfilling prophecies	36,372	Standard Research Grant
Eden, Jessica L.	Carleton University			When we becomes us vs. them: cohesion and conflict in space simulation teams	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Elliott, Robert J.	The University of Calgary	Business	Finance	Pricing non tradable assets, regime switching and real options	50,000	Standard Research Grant
Emond, Pierre-Luc	Grantee			Le rôle de la dynamique sociale dans le processus créatif en design de mode : une évaluation basée sur un nouveau modèle de mesure de performance	20,000	Doctoral Fellowship
Emond, Pierre-Luc	HEC Montréal			La commandite d'événements sportifs par rapport à celle d'événements artistiques : l'une est-elle meilleure ou servent-elles des objectifs différents	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Ensign, Prescott C.	University of Ottawa	Management	Management	Technological knowledge sharing - entrepreneurial behaviour in large multinational pharmaceutical firms and high-tech start-up ventures in Silicon Valley, California and the technology intensive hubs of Canada (i.e., Montréal, Kanata, Waterloo, Calgary)	16,502	Standard Research Grant
Entwistle, Gary M.	University of Saskatchewan	Business	Accounting	The reporting and regulation of proforma earnings: a within and across country examination	16,000	Standard Research Grant
Everett, Jeffery S.	The University of Calgary	Business	Accounting	From the global on down and the clinic on up: accounting and accountability in four healthcare regimes	26,000	Standard Research Grant
Fang, Yulin	University of Western Ontario			Collaboration and learning in virtual teams - a practice-based view	20,000	Doctoral Fellowship
Faraj, Samer	McGill University	Management	Information Systems	Technology, Management, and Healthcare	25,000	Canada Research Chair

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Farajallah, Joelle	HEC Montréal			Amélioration des indices de risque pays au pays du moyen-orient et du golfe persique	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Fernet, Claude	Université du Québec à Trois-Rivières	Business	Management Science	Une analyse des facteurs psychosociaux associés à la rétention des enseignants lors des premières années de l'insertion professionnelle	19,736	Standard Research Grant
Fernet, Claude	Université du Québec à Trois-Rivières	Business	Management Science	Une analyse des facteurs psychosociaux associés à la rétention des enseignants lors des premières années de l'insertion professionnelle	21,788	Standard Research Grant
Filiatrault, Eve-Marie	HEC Montréal			Les déterminants et influences des rôles des professionnels RH sur la performance organisationnelle : une étude internationale	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Finn, Adam	University of Alberta	Business	Marketing	Design of consumer product concept testing	20,713	Standard Research Grant
Fischer, Eileen	York University	Business	Marketing	The development of reputation in young firms	46,627	Standard Research Grant
Fisher, Adlai J.	University of British Columbia	Business	Finance	Asset pricing with multifrequency shocks	38,479	Standard Research Grant
Fisher, Robert J.	University of Western Ontario	Business	Marketing	The relationship between advertising and product value as markets age: a consumer knowledge perspective	10,568	Standard Research Grant
Fisher, Robert J.	University of Alberta	Business	Marketing, Business Economics & Law	The relationship between advertising and product value as markets age: a consumer knowledge perspective	12,359	Standard Research Grant
Fiss, Peer C.	Queen's University	Business	Strategy & Organization	Opening the black box of configurations: the promise of set-theoretic methods	20,741	Standard Research Grant
Fitzsimmons, Stacey	Simon Fraser University			Cross-cultural differences as self-fulfilling prophecies	20,000	Doctoral Fellowship
Fleury, Marie-Josée	McGill University	Medicine	Psychiatry	Rôle des organismes communautaires en santé mentale et dynamique partenariale	44,179	Standard Research Grant
Florichel, Serghei	Université du Québec à Montréal	Management Science	Management & Technology	Diffusion des résultats du programme MINE sur la gestion des projets d'innovation	49,917	INE Outreach Grant
Florichel, Serghei	Université du Québec à Montréal	Management Science	Management & Technology	Increasing the response capacity of complex projects: preparing for the unknown in the planning stage	36,146	

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Fontaine, Isabelle	Université de Sherbrooke			Expérimentation et évaluation d'un système de gestion des ressources en sécurité d'une organisation	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Fontaine, Jonathan	Université du Québec à Trois-Rivières			Comparaison internationale de la gestion stratégique des ressources humaines : le cas des compagnies d'assurances	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Fontaine, Sophie	HEC Montréal			L'impact du profil socio-démographique de l'expatrié sur le processus d'ajustement socio-culturel : la situation des cadres canadiens en chine	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Fontaine-Gouin, Pierre-Luc	HEC Montréal			Un modèle amélioré de détermination du taux de change : une approche basée sur la microstructure du marché	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Forté, Sébastien	HEC Montréal			Comparaison de la valeur à risque et du ratio omega comme mesures de risque pour un portefeuille institutionnel	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Fortier, Denise	Université de Sherbrooke			The identification of managerial competencies for success international business	20,000	Doctoral Fellowship
Fortin, Steve	McGill University	Management	Accounting	Cross-country evidence on audit quality	9,837	Standard Research Grant
Foucault, Mélanie	Université de Sherbrooke			Comment la marge de manoeuvre influence-t-elle l'adhésion des acteurs au programme d'observation des comportements sécuritaires	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Fredette, Christopher A.	York University			Learning outcomes: the role of group norms	20,000	Doctoral Fellowship
Frooman, Jeff	University of New Brunswick	Business Administration	Organizational Studies	Doing good vs. doing well: the link between corporate social performance and corporate financial performance	22,473	Standard Research Grant
Furneaux, Brent	York University			Information systems abandonment: how do firms reach the decision to replace an information system	20,000	Doctoral Fellowship
Gaa, Charles C.	University of British Columbia			Financial market structure and dynamics	20,000	Doctoral Fellowship

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Gamble, Nicholas R.	University of Toronto			A comparative case study of museums' mission statements in Situ	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Gellatly, Ian R.	University of Alberta	Business	Strategic Management & Organization	Employee commitment in context: the effects of within-person and between-person context on one's experience and expression of workplace commitment	20,412	Standard Research Grant
Genosko, Gary A	Lakehead University	Social Sciences and Humanities	Sociology	Canada Research Chair in Technoculture Studies	100,000	Canada Research Chair
Gill, Tripat	University of Ontario Institute of Technology	Business & Information Technology	Marketing	Consumer perception of convergent high-technology products: issues of categorization, consideration and adoption	21,068	Standard Research Grant
Girard, Caroline	Université du Québec à Trois-Rivières			La gestion de la diversité culturelle dans les entreprises québécoises	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Glode, Vincent	Grantee			Interaction between mutual funds and business cycles	20,000	Doctoral Fellowship
Glover, Steven C.	University of British Columbia			The measurement of the content of B2C e-Commerce transaction perceived risk	20,000	Doctoral Fellowship
Goffin, Richard D.	University of Western Ontario	Social Science	Industrial/Organizational Psychology	Personality assessment in human resources management	31,856	Standard Research Grant
Grauer, Robert R.	Simon Fraser University	Business Administration	Finance	Portfolio selection	21,000	Standard Research Grant
Grohmann, Bianca	Concordia University	Business	Marketing	Multisensory marketing: a quantitative, qualitative, and historical appraisal	43,977	Standard Research Grant
Guedhami, Omrane	Memorial University of Newfoundland	Business Administration	Finance	The political economy of government divestiture	43,839	Standard Research Grant
Guérin, Marie-Claude	HEC Montréal			L'impact du niveau de développement économique du pays d'origine d'une firme sur les avantages obtenus lors d'une cotation sur les marchés américains	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Guerrero, Sylvie	Université du Québec à Montréal	Business	HR Management	Formation, évaluation et évolution du contrat psychologique : le rôle des dispositions individuelles	14,809	Standard Research Grant
Guerrero, Sylvie	Université du Québec à Montréal	Business	HR Management	Formation, évaluation et évolution du contrat psychologique : le rôle des dispositions individuelles	20,670	Standard Research Grant

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Hamm, Shannon M.	Brock University			Values and values-based behaviours: a sport organization case study	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Hamm, Shannon M.	University of Western Ontario			The dynamic interaction of group cohesion, conflict and conflict resolution between organizational sport volunteers and paid sport employees	35,000	Canada Graduate Scholarship - Doctoral
Hamm, Shannon M.	University of Western Ontario			The dynamic interaction of group cohesion, conflict and conflict resolution between organizational sport volunteers and paid sport employees	10,000	Sport Participation Research Initiative
Harlos, Karen P.	McGill University	Management	Organizational Behaviour	Developing a management knowledge transfer tool kit for healthcare research and practice communities	75,778	Public Outreach Grants - Management, Business and Finance
Häubl, Gerald	University of Alberta	Business	Marketing	Personalized customer interfaces	29,241	Standard Research Grant
Hayne, Christie	Memorial University of Newfoundland			Corporate social responsibility: should corporations be more dedicated	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Hayter, John Matthew K.	York University			Possibilities for communicative identities	17,500	Canada Graduate Scholarships Program - Masters Scholarship
HEC Montréal	HEC Montréal			Les crises financières dans le secteur des arts : prévenir plutôt que guérir	96,000	Community-University Research Alliances (CURA)
Henriques, Irene M.	York University	Business	Economics	An analysis of environmental technical and administrative innovations: a dynamic perspective	38,050	Standard Research Grant
Hershcovis, M. Sandy	University of Manitoba	Business	Business Administration	Proactive responses to workplace aggression: a relational model	39,700	Standard Research Grant
Hershcovis, M. Sandy	University of Manitoba	Business	Business Administration	Proactive responses to workplace aggression: a relational model	41,186	Standard Research Grant
Hervieux, Chantal	Université du Québec à Montréal			Le commerce équitable et son influence sur la responsabilité sociale des entreprises multinationales	17,500	Canada Graduate Scholarships Program - Masters Scholarship

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Heslop, Louise A.	Carleton University	Business	Marketing	Country branding of countries with weak or negative images	19,680	Standard Research Grant
Ho, Jason Yiu Chung	Ryerson University	Management	Marketing	Estimating the effects of time-of-service on consumer decision-making: the case of multiplex movie theaters	31,129	Standard Research Grant
Ho, Jason Yiu Chung	Simon Fraser University	Business Administration	Marketing	Estimating the effects of time-of-service on consumer decision-making: the case of multiplex movie theaters	35,929	Standard Research Grant
Hoeber, Larena N.	The University of Regina	Kinesiology and Health Studies		Towards an understanding of innovation in community sport organizations in Canada	30,820	Research Development Initiatives
Hoegg, JoAndrea	University of British Columbia	Business	Marketing	Influence of design elements on product evaluation	21,973	Standard Research Grant
Hoegg, JoAndrea	University of British Columbia	Business	Marketing	Influence of design elements on product evaluation	22,013	Standard Research Grant
Holburn, Guy	University of Western Ontario	Business	Global Environment of Business	Regulatory risk and environmental investment strategy	28,000	Standard Research Grant
Holburn, Guy	University of Western Ontario	Business	Global Environment of Business	Regulatory risk and environmental investment strategy	19,000	Standard Research Grant
Honig, Benson I.	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	Social capital and the incubator: a Canadian research project for the study, promotion, and integration of social capital in Canadian incubators	33,101	Standard Research Grant
Hope, Ole-Kristian	University of Toronto	Management	Accounting	The information environment and the valuation of earnings from foreign operations	32,047	Standard Research Grant
Howell, Jane M.	University of Western Ontario	Business	Organizational Behaviour	Leadership in organization crisis	19,969	Standard Research Grant
Huang, Alan G.	University of Waterloo	Accounting & Finance (Arts)	Finance	Earnings volatility and expected returns	22,485	Standard Research Grant
Huberman, Tamar M.	York University			The acquisition of culture	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Hudson, Simon	The University of Calgary	Business	Tourism	Ethnicity and leisure constraints: a sport tourism context	18,448	Standard Research Grant
Huh, Sahn-Wook	Brock University	Business	Finance	Trading activity, liquidity, and returns in the stock market	10,032	Standard Research Grant
Huising, Ruthanne	Grantee			Organizing for sustainability: routinizing green practices in organizations	20,000	Doctoral Fellowship

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Huson, Mark R.	University of Alberta	Business	Finance & Management Science	Debt, taxes and employee options: evidence from empirical tests and simulations	41,649	Standard Research Grant
Hynes, Tamiko L.	York University			The role of mood in the development of psychological contracts	20,000	Doctoral Fellowship
Ika, Lavagnon A.	Université du Québec à Montréal			Les facteurs clés de succès des projets d'aide au développement	20,000	Doctoral Fellowship
Inness, Michelle L.	University of Alberta	Business	Strategic Management & Organization	From aggression to initiative-taking: organizing resilience in the helping professions	11,462	Standard Research Grant
Inness, Michelle L.	University of Alberta	Business	Strategic Management & Organization	From aggression to initiative-taking: organizing resilience in the helping professions	16,042	Standard Research Grant
Isaac, Grant E.	University of Saskatchewan	Business	Dean	Trading principles: investigating the Canada-United States trade relationship post September 2001	7,856	Standard Research Grant
Iverson, Roderick D.	Simon Fraser University	Business Administration	Management & Organization Studies	High-involvement management and workforce restructuring in Canadian organizations	40,509	Standard Research Grant
Jaber, Mohamad Y.	Ryerson University	Engineering	Mechanical Engineering	Understanding how learning and forgetting interact: theory & application	25,000	Standard Research Grant
Jacobs, Kris	McGill University	Management	Finance	Models for equity options and fixed income securities: theory and evidence	24,026	Standard Research Grant
Jacoby, Gady	University of Manitoba	Business	Accounting & Finance	Pricing corporate bond liquidity	40,705	Standard Research Grant
Jamal, Karim	University of Alberta	Business	Accounting & Management Information Systems	Corporate governance, transparency and the real economic consequences of accounting rules	30,588	Standard Research Grant
Javier, Mignone J.	University of Manitoba	Human Ecology	Family Social Sciences	Increasing Aboriginal social capital	125,000	Crossing Boundaries Research Initiative
Jean-Ruel, Émilie	Concordia University			Comportement des consommateurs à l'égard des entreprises qui adoptent des stratégies de marketing misant sur des attributs éthiques	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Jenkin, Tracy A.	Queen's University			Knowledge discovery for competitive intelligence: an organizational learning perspective	20,000	Doctoral Fellowship
Jewer, Jennifer L.	University of Waterloo			The development of a knowledge-based theory of internal control	20,000	Doctoral Fellowship
Johns, Gary	Concordia University	Business	Management	Presenteeism in the workplace: a scientific agenda	15,700	Standard Research Grant

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Joly, Marie-Christine	HEC Montréal			Gestion internationale et marketing	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Jourdain, Geneviève	HEC Montréal			L'influence de l'empowerment psychologique sur les comportements de mobilisation et le bien-être individuel du personnel infirmier	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Jugdev, Kam	Athabasca University	Innovative Management	Project Management & Strategy	Project management as a source of competitive advantage	16,900	Standard Research Grant
Kamstra, Mark J.	York University	Business	Finance	Individual investors' portfolio adjustments and implications for time-varying risk aversion	19,352	Standard Research Grant
Kean, Stacia A.	Cape Breton University			Micro-finance, self-employment and empowerment of women	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Kecskes, Ambrus	University of Toronto			Using the market to reduce securities issuance costs	20,000	Doctoral Fellowship
Keeping, Lisa M.	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	A comprehensive examination of the social context of performance appraisal	20,110	Standard Research Grant
Keil, Thomas	York University	Business	Entrepreneurial Studies, Policy	Exploration and exploitation through corporate venturing	23,809	Standard Research Grant
Kettle, Keri L.	University of Alberta			The effect of the diffusion of technology on channel structure and product distribution: the case of motion pictures	35,000	Canada Graduate Scholarship - Doctoral
Kim, Jeong-Bon	Concordia University	Business	Accountancy	Canada Research Chair in Corporate Governance and Financial Reporting	200,000	Canada Research Chair
Kim, Kyeongheui	University of Toronto	Management	Marketing	Effects of mortality salience on consumer judgments and choices	21,618	Standard Research Grant
Kim, Kyeongheui	University of Toronto	Management	Marketing	Effects of mortality salience on consumer judgments and choices	25,468	Standard Research Grant
Kim, Youngsoo	The University of Regina	Business Administration	Finance	Trading volume, liquidity and market structure	41,000	Standard Research Grant
Klassen, Kenneth J. / Carnaghan, Carla A.	University of Waterloo	Accounting & Finance (Arts)	Accounting	Will Canadian tax revenues shrink as a result of e-commerce	56,335	Standard Research Grant
Klassen, Robert D.	University of Western Ontario	Business	Operations Management	Integrating social issues management into supply chain management: capabilities, risk and performance	21,188	Standard Research Grant

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Kleis, Landon A.	University of British Columbia			Information technology outsourcing: implications for innovation	10,000	Doctoral Fellowship
Kleis, Landon A.	University of British Columbia			Information technology outsourcing: implications for innovation	35,000	Canada Graduate Scholarship - Doctoral
Kramer, Lisa A.	University of Toronto	Management	Finance	Time-varying risk aversion and individual investors: an experiment- and survey-based analysis	31,133	Standard Research Grant
Kraus, Alan	University of British Columbia	Business	Finance	The dynamics of socially responsible investing	16,431	Standard Research Grant
Krider, Robert E.	Simon Fraser University	Business Administration	Marketing	Competitive impact of a new mass merchandiser: Wal-Mart's entry into Canadian market	41,460	Standard Research Grant
Kwong, Anita	Royal Roads University			Quality management system and its effects on staff morale in healthcare laboratories	17,500	Canada Graduate Scholarships Program - Masters Scholarship
La Conférence de Montréal	La Conférence de Montréal			Développement et partenariat : du risque à la réussite	50,000	Presidential Fund for Innovation and Development Public Outreach Grants - Management, Business and Finance
Lafleur, Michel	Université de Sherbrooke	Administration	Management	Outils de gestion basés sur l'identité coopérative	79,598	Research Development Initiatives
Lalonde, Carole	Université Laval	Administration Science	Management	Gestion de crise et développement organisationnel : vers la conception d'un design apprenant en gestion de crise	20,000	Canada Graduate Scholarships Program - Masters Scholarship
Landry, Eric	HEC Montréal			Les dirigeants et la gouvernance d'entreprise ont-ils un impact sur la valeur de la firme : une perspective internationale	17,500	Canada Graduate Scholarship - Doctoral
Landry, Guylaine	HEC Montréal			Les effets comportementaux de l'interrelation entre l'engagement envers l'organisation et l'engagement envers le supérieur	35,000	Standard Research Grant
Landry, Réjean	Université Laval	Administration Science	Management	Complementarities, substitution and independence of knowledge transfer services provided to firms by Canadian knowledge and technology transfer organizations: KTTOs	54,205	Standard Research Grant

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Langdeau, Philippe-Etienne	HEC Montréal			L'évolution des rôles du leader et l'efficacité des équipes de travail virtuelles : développement et vérification d'un modèle théorique	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Lapierre, Laurent M.	University of Ottawa	Management	Human Resources	Managing the supervisor- subordinate telework relationship	18,392	Standard Research Grant
Lapointe, Liette	McGill University	Management	Information Systems	New perspectives on resistance to IT	29,301	Standard Research Grant
Larson, Paul D.	University of Manitoba	Business	Supply Chain Management	Supply chain management for the not-for-profit sector in interrupted environments	27,000	Standard Research Grant
Laschinger, Heather K.	University of Western Ontario	Nursing	Measurement and Methods	Testing a multi-level model of workplace empowerment in hospital nursing settings: a national study	48,089	Standard Research Grant
Lavack, Anne M.	The University of Regina	Business Administration	Marketing	Consumer behaviour and the need for social identity	35,183	Standard Research Grant
Lawrence, Thomas B.	Simon Fraser University	Business Administration	Management & Organization Studies	The creation and institutionalization of public innovations	48,228	Standard Research Grant
Lazrak, Ali	University of British Columbia	Business	Finance	Leverage choice, credit spread and managerial compensation	71,001	Standard Research Grant
LeBel, Luc G.	Université Laval	Forestry and Geomatics	Forest Science	Programme de recherche sur les Entrepreneurs Forestiers (PREF)	50,000	Forest Research Partnerships Program - CFS/NSERC/SSHR C
Leck, Joanne D.	University of Ottawa	Management	Management	Disconnections: gender and trust in mentoring relationships	39,150	Standard Research Grant
Lefebvre, Louis A.	École Polytechnique de Montréal		Mathematical & Industrial Engineering	Interorganizational collaboration and supply chain integration: the key to knowledge and value creation	26,283	Standard Research Grant
Lehar, Alfred	The University of Calgary	Business	Finance	Capital structure dynamics	25,000	Standard Research Grant
Lehar, Alfred	The University of Calgary	Business	Finance	Capital structure dynamics	20,000	Standard Research Grant
Leonardelli, Geoffrey J.	University of Toronto	Management	Organizational Behaviour	Using optimally distinct categories to elicit intra-group cooperation	24,992	Standard Research Grant
Leonardelli, Geoffrey J.	University of Toronto	Management	Organizational Behaviour	Using optimally distinct categories to elicit intra-group cooperation	36,130	Standard Research Grant
Leopkey, Rebecca J.	University of Ottawa			Risk management and sport tourism issues in large sporting events	17,500	Canada Graduate Scholarships Program - Masters Scholarship

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Levesque, Moren	University of Waterloo	Engineering	Management Science	Canada Research Chair in Innovation and Technical Entrepreneurship	75,000	Canada Research Chair
Levi, Maurice D.	University of British Columbia	Business	Finance	Exchange rate and commodity price volatility	17,296	Standard Research Grant
Li, Yue	University of Toronto	Management	Accounting	Accounting recognition, financial analysts, and environmental strategies: an empirical study of how capital market participants use corporate environmental information	39,788	Standard Research Grant
Lin, Howard X.	University of Windsor			Ethnic entrepreneurship in network marketing organizations: cultural dynamics and structural reproduction	22,524	Standard Research Grant
Lockwood, Kelly L.	Brock University	Applied Health Sciences	Physical Education & Kinesiology	Sport infrastructure and long-term athlete development	29,274	Standard Research Grant
Lockwood, Kelly L.	Brock University	Applied Health Sciences	Physical Education & Kinesiology	Sport infrastructure and long-term athlete development	7,000	Sport Participation Research Initiative
Loughlin, Catherine A.	Saint Mary's University	Business	Management	Female transformational leaders: new directions for research	32,827	Standard Research Grant
Lounsbury, Michael	University of Alberta	Business	Strategic Management & Organization	A field perspective on nanotechnology path creation: an examination of carbon nanotubes	29,826	Standard Research Grant
Lozeau, Daniel J.	École nationale d'administration publique		Management	L'enracinement de démarches qualité dans les hôpitaux publics au Québec	23,179	Standard Research Grant
Luchak, Andrew A.	University of Alberta	Business	Strategic Management & Organization	Human resource architecture: the prevalence, design and consequences of different configurations of human resource practices within the same establishment	19,088	Standard Research Grant
Lupton, Nathaniel C.	University of Western Ontario			Emotion in virtual environments	35,000	Canada Graduate Scholarship - Doctoral
Maalouf, Justin	HEC Montréal			L'implantation des PGI dans les PME	17,500	Canada Graduate Scholarships Program - Masters Scholarship
MacKay, Kelly J.	University of Manitoba	Kinesiology & Recreation Management		Technology and tourism: understanding the impact of information technology on the vacation experience	27,564	Standard Research Grant
Magnan, Michel L.	Concordia University	Business	Accountancy	La performance des conseils d'administration : causes et incidences	37,259	Standard Research Grant

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Main, Kelley J.	York University			An empirical investigation of the antecedents and consequences of consumer suspicion: implications for consumers and marketers	21,268	Standard Research Grant
Maine, Elicia M.A.	Simon Fraser University	Business Administration	Technology & Operations Management	Opportunity creation from the confluence of technologies	19,197	Standard Research Grant
Maine, Elicia M.A.	Simon Fraser University	Business Administration	Technology & Operations Management	Dissemination of results from INE research study on commercializing advanced materials	33,000	INE Outreach Grant
Maitlis, Sally	University of British Columbia	Business	Organizational Behaviour & Human Resources	Sensemaking and emotion in top management teams	25,254	Standard Research Grant
Majerbi, Basma	University of Victoria	Business	Finance	Financial systems, institutional diversification and economic growth	18,334	Standard Research Grant
Manoukian, Rafi	HEC Montréal			Empirical analysis of estimation methods for default probabilities and recovery rates using a valuation model for credit default swaps	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Marcoux, Alexandra	HEC Montréal			Localisation des dépôts et des plaques tournantes dans un réseau de transport et de distribution pour améliorer l'efficacité et le taux de service	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Mason, Daniel S.	University of Alberta	Business	Strategic Management & Organization	New arena projects in Canadian cities: exploring competition, growth, and development	47,111	Standard Research Grant
Masri, Kamal	Simon Fraser University	Business Administration	Management Information Systems	Requirements engineering in information systems development: identifying, measuring, and applying the understanding construct	20,000	Doctoral Fellowship
Matear, Margaret A.	Queen's University			Money isn't everything: market-based outcomes of social, cultural and symbolic capital	20,000	Doctoral Fellowship
Mathieu, Robert	Wilfrid Laurier University	Business & Economics	Accounting	Role of internal and external monitoring and compensation incentives in earnings management in banks	25,000	Standard Research Grant
Maurer, Cara C.	University of Western Ontario			How different is too different	20,000	Doctoral Fellowship
McCaughey, Deirdre	University of Manitoba			Health care policy making: the influence of social and personal variables on policy decisions	20,000	Doctoral Fellowship

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McCormack, Sophie	HEC Montréal			L'intégration des services de santé au québec	17,500	Canada Graduate Scholarships Program - Masters Scholarship
McDougald, Megan S.	University of Alberta			The life cycle of professional service firms	20,000	Doctoral Fellowship
McGuire, Jean B.	Concordia University	Business	Management	Monitoring and embeddedness: Canadian corporate governance in context	10,104	Standard Research Grant
McKague, Kevin	York University			Sustainable entrepreneurship in war-torn areas: key internal and external enabling factors for microenterprise creation and development	35,000	Canada Graduate Scholarship - Doctoral
McKay-Nesbitt, Jane	University of Manitoba			Advertising message cues, goal implementation plans, and ethnicity	35,000	Canada Graduate Scholarship - Doctoral
McKee, Margaret C.	Saint Mary's University			Developing leadership at Northwood	20,000	Doctoral Fellowship
McLaren, Patricia	Saint Mary's University			Career advancement: opt out of management without opting out of your career	20,000	Doctoral Fellowship
McShane, Lindsay J.	Queen's University			Personal branding and its role in developing corporate branding strategies	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Menor, Lawrence J.	University of Western Ontario	Business	Operations Management	Innovating the arts and cultural organization: an examination of North American orchestras	27,000	Standard Research Grant
Messier-Lemoyne, Vincent	HEC Montréal			L'effet momentum : anomalie ou dynamique informationnelle	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Messinger, Paul R.	University of Alberta	Business	Marketing	Practitioner exchanges on e-retailing and the web-interaction cycle	48,250	INE Outreach Grant
Michaud, Valérie	Université du Québec à Montréal			Co-production des biens et services et intérêt général dans les coopératives de solidarité : modèle institutionnalisé de gestion des stakeholders	35,000	Canada Graduate Scholarship - Doctoral
Middleton, Catherine A.	Ryerson University	Management	Information Technology Management	Canada Research Chair in Communication Technologies in the Information Society	75,000	Canada Research Chair
Miller, Danny	HEC Montréal		Entrepreneurship	The sources of competitive advantage in family controlled businesses	35,592	Standard Research Grant

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Mills, Albert J.	Saint Mary's University	Business	Management	Management theory in context: the Cold War and the development of management theory in North America	33,071	Standard Research Grant
Misener, Katherine E.	University of Western Ontario			Organizational capacity in community sport organizations	20,000	Doctoral Fellowship
Misener, Katherine E.	University of Western Ontario			Organizational capacity in community sport organizations	10,000	Sport Participation Research Initiative
Mohd, Emad	McMaster University	Business	Accounting & Financial Management Services	The Role of media coverage in capital markets	24,500	Standard Research Grant
Montreuil, Benoit	Université Laval	Administration Science	Operations and Decision-Making	Chaire de recherche du Canada en ingénierie d'entreprises : conception et gestion de réseaux manufacturiers et logistiques	50,000	Canada Research Chair
Moore, Celia	University of Toronto			Moral disengagement in the facilitation of corporate corruption	20,000	Doctoral Fellowship
Moore, Douglas Spencer	Queen's University	Arts & Science	Kinesiology and Health Studies	Neighbourhood environments, organisational characteristics and citizen participation: a multilevel, micro-area analysis	39,326	Standard Research Grant
Moorthy, Sridhar	University of Toronto	Management	Marketing	Three studies in branding	22,545	Standard Research Grant
Moreau, Évelyne	HEC Montréal			Mémoire PME régionales et commerce international, les solutions gagnantes	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Mortensen, Mark	McGill University	Management	Organizational Behaviour	Exploring team boundary disagreement; what causes it, how it occurs, and what it means	18,860	Standard Research Grant
Moschella, Jason F.	Concordia University			How do changes in firm ownership and control while preparing for an initial public offering (IPO) affect firm performance	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Muegge, Steven	Carleton University	Engineering and Design	Systems and Computer Engineering	Technology strategy in an open source world	4,167	Doctoral Fellowship
Mukherjee, Ashesh	McGill University	Management	Marketing	An investigation of the positivity effect in agent evaluation	27,473	Standard Research Grant
Mullen, Jane E.	Mount Allison University	Social Science	Commerce	Socialization of young workers' safety attitudes and behaviour	34,217	Standard Research Grant

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Murphy, Dermot P.	University of British Columbia			Theoretical options pricing in international markets	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Murray, Kyle B.	University of Western Ontario			Modifying habits: new product adoptions in markets with established patterns of consumption	24,430	Standard Research Grant
M'zali, Bouchra	Université du Québec à Montréal	Management Science	Business Strategies	Portefeuille de diffusions des résultats d'une précédente subvention INE aux publics cibles	49,916	INE Outreach Grant
M'zali, Bouchra	Université du Québec à Montréal	Management Science	Business Strategies	XVIe Conférence internationale de management stratégique	24,500	Aid to Research Workshops and Conferences in Canada
Nainar, S.M. Khalid	McMaster University	Business	Accounting & Financial Management Services	Financial fraud and market surveillance	32,085	Standard Research Grant
Nakamura, Masao	University of British Columbia	Business	Strategy & Business Economics	Time-to-market, new product development and technology-based multinational firms: implications for competitiveness	36,675	Standard Research Grant
Nandy, Debarshi	York University	Business	Finance	Effect of new equity issues and corporate restructuring on product market performance	27,264	Standard Research Grant
Nault, Barrie R.	The University of Calgary	Business	Management Information Systems	Valuing information technology's interactions with other factors, returns and supply chains	25,572	Standard Research Grant
Neu, Dean E.	The University of Calgary	Business	Accounting	Governing maquila work: the role of monitoring assemblages	29,605	Standard Research Grant
Nevo, Dorit	York University	Business	Management Science	Measuring the semantic validity of questionnaire scales	23,000	Research Development Initiatives
O'Brien, Patricia C.	University of Waterloo	Accounting & Finance (Arts)	Accounting	Financial analysts' conflicts of interest	18,766	Standard Research Grant
Oh, Wonseok	McGill University	Management	Information Systems	Network dynamics and the stability of open source software communities	24,197	Standard Research Grant
Okoli, Chitu	Concordia University	Business	Decision Science & Management Information Systems	Information product creation through open source encyclopedias	22,228	Standard Research Grant
Olnick Kutzschan, Adrienne	Queen's University			Learning disabilities within the workplace: factors that influence the use and employment outcomes of assistive technology	20,000	Doctoral Fellowship

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Olsen, Grant D.	University of Alberta	Business	Marketing, Business Economics & Law	The impact of valence, magnitude, frequency and mode of presentation of emotional stimuli on net affect experienced: a program of affect integration research	28,040	Standard Research Grant
Ostiguy, Philippe	Université de Sherbrooke			Identification de rendements quotidiens anormaux quotidiens à l'aide d'un modèle autoregressif et d'indicateurs techniques	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Ostry, Aleck S	University of Victoria	Social Science	Geography	Canada Research Chair in the Social Determinants of Community Health	25,000	Canada Research Chair
Otchere, Isaac K.	University of New Brunswick	Business Administration	Finance	Taking stock of privatization outcomes: why do some privatized firms fail	22,509	Standard Research Grant
Ouellet, Jean-François	HEC Montréal		Marketing	Les discriminations des consommateurs à l'égard des marques et entreprises : les effets des préjudices fondés sur l'ethnie, le sexe, l'âge et l'orientation sexuelle	14,592	Standard Research Grant
Ouellet, Jean-François	HEC Montréal		Marketing	Les discriminations des consommateurs à l'égard des marques et entreprises : les effets des préjudices fondés sur l'ethnie, le sexe, l'âge et l'orientation sexuelle	18,892	Standard Research Grant
Oum, Tae H.	University of British Columbia	Business	Operations & Logistics	Managing full service airlines in markets with low cost carriers: differentiated product approach to analysis of competition, carrier strategy, and public policy	54,677	Standard Research Grant
Ouyang, Ming / Wang, Fang	University of New Brunswick	Business Administration/Business		In search of sales momentum: a synthesized method of brand equity assessment	18,954	Standard Research Grant
Oxley, Joanne E.	University of Toronto	Management	Strategic Management	Inter-firm alliances, learning and competition	14,266	Standard Research Grant
Papadopoulos, Andrew	HEC Montréal			How do asymmetries influence governance structures and goal attainment/performance in alliances	35,000	Canada Graduate Scholarship - Doctoral
Papadopoulos, Nicolas	Carleton University	Business	Marketing & International Business	A managerial perspective on place images and place-based branding	28,873	Standard Research Grant
Papirakis, Rachel	Université du Québec à Montréal			L'influence de l'actualisation de la personne sur la prise de décisions des vérificateurs dans divers contextes de pression exercées par leurs clients	17,500	Canada Graduate Scholarship - Doctoral

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Paquette, Julie	HEC Montréal			Planification en temps réel des tournées de véhicules épandeurs d'abrasifs	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Paquette, Julie	HEC Montréal			Étude comparative des modèles et algorithmes utilisés pour le problème de transport à la demande	35,000	Canada Graduate Scholarship - Doctoral
Paré, Guy	HEC Montréal		Information Technologies	Informatisation dans le secteur de la santé et gestion du risque	30,900	Standard Research Grant
Parent, Stéphanie	HEC Montréal			Déterminants de la performance des conseils d'administration en tant qu'équipes de travail	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Pasquero, Jean	Université du Québec à Montréal	Management Science	Business Strategies	Faire avancer la théorie de la RSE (Responsabilité sociale de l'entreprise) : Un dialogue intercontinental	24,976	Aid to Research Workshops and Conferences in Canada
Pedraz-Delhaes, Arancha	HEC Montréal			La génération Nexus ou la révolution de la communication marketing	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Peloza, John	The University of Calgary			Employee volunteerism: good soldier, good deed or good politics	20,000	Doctoral Fellowship
Pérignon, Christophe	Simon Fraser University	Business Administration	Finance	Modeling Canadian interest rates in a global environment	21,620	Standard Research Grant
Peterson, Jessica Z.	University of Toronto			The impact of expectations on occupational stress, role overload and withdrawal cognitions of newly graduated nurses	20,000	Doctoral Fellowship
Phillips, Barbara J.	University of Saskatchewan	Business	Management & Marketing	Figures of fashion: visual communication in advertising	16,049	Standard Research Grant
Pineault, Maxime	HEC Montréal			Changement stratégique: rapprocher stratégique et opérationnel avec le management par tactiques	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Pinsonneault, Alain	McGill University	Management	Information Systems	A study of the conversion process of IT business value	26,000	Standard Research Grant
Pitt, Leyland F.	Simon Fraser University	Business Administration	Marketing	Tracing technology's trajectories: identifying the paths products can take in markets and what managers can do about this	20,324	Standard Research Grant
Pittman, Jeffrey A.	Memorial University of Newfoundland	Business Administration	Accounting	Empirical evidence on the role of auditor choice in debt pricing	31,399	Standard Research Grant

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Plourde, Yves	HEC Montréal			La responsabilité sociale de l'entreprise comme processus de prévention et de stratégie de gestion des crises sur les marchés émergents	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Podolsky, Mark	McMaster University			Measuring the influence of HR systems	20,000	Doctoral Fellowship
Poile, Christopher R.	University of Waterloo			Simulation as the primary method of inquiry in social science research	35,000	Canada Graduate Scholarship - Doctoral
Popkowski Leszczyc, Peter T.L.	University of Alberta	Business	Marketing, Business Economics & Law	Bidding wars and irrational bidding behaviour in auctions	23,618	Standard Research Grant
Prince, Cédric	HEC Montréal			Connaissances et habiletés en management éthique en 2015	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Prom Tep, Serey-Bopha Sandrine	HEC Montréal			Émotions et évaluation de la qualité des sites Web : l'influence d'une expérience en ligne captivante sur le comportement du consommateur	20,000	Doctoral Fellowship
Provost, Marie-Eve	HEC Montréal			Analyse et comparaison de diverses méthodes de segmentation appliquées au clickstream data	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Pujari, Devashish D.	McMaster University	Business	Strategic Market Leadership & Health Services Management	Green product innovation and performance: a contingency theory perspective	22,078	Standard Research Grant
Purda, Lynnette	Queen's University	Business	Finance	Credit rating agencies as external monitors	15,348	Standard Research Grant
Rainville, Marie Hélène	HEC Montréal			Les déterminants des transactions d'initiés	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Raver, Jana L.	Queen's University	Business	Organizational Behaviour	The nature, emergence, and outcomes of aggression in work groups	37,850	Standard Research Grant
Reich, Blaize H.	Simon Fraser University	Business Administration	Information Technology Management	Developing an extended model to predict IT project performance	34,000	Standard Research Grant
Reich, Blaize H.	Simon Fraser University	Business Administration	Information Systems	Improving performance in information technology projects	47,562	INE Outreach Grant

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Reid, Erin M.	Grantee			Micro-credit: empowerment through leadership	18,333	Doctoral Fellowship
Reinharz, Daniel	Université Laval	Medicine	Social and Preventive Medicine	Gouvernance et mortalité maternelle	19,054	International Opportunities Fund
Renaud, Stéphane	Université de Montréal	Arts & Science	Industrial Relations	Liens entre les composantes de la rémunération totale et les décisions/intentions de quitter ou de joindre un employeur	25,259	Standard Research Grant
Reuber, Rebecca A.	University of Toronto	Management	Strategic Management	Measuring the impact of doing good	74,798	Public Outreach Grants - Management, Business and Finance
Ricard, Line	Université du Québec à Montréal	Management Science	Business Strategies	Facteurs de succès d'une collaboration multi-organismes dans un contexte touristique	32,635	Standard Research Grant
Richardson, Gordon D.	University of Toronto	Management	Accounting	Valuation relevance of earnings and book value for private firms	41,519	Standard Research Grant
Ritchie, Robin J.B.	University of Western Ontario	Business	Marketing	Enhancing welfare in subsistence markets: leveraging social capital to improve consumer literacy and marketing performance	8,526	Standard Research Grant
Ritchie, Robin J.B.	University of Western Ontario	Business	Marketing	Enhancing welfare in subsistence markets: leveraging social capital to improve consumer literacy and marketing performance	29,754	Standard Research Grant
Rivard, Suzanne	HEC Montréal		Information Technologies	An institutional analysis of software project management	21,521	Standard Research Grant
Roberts, Gordon S.A.	York University	Business	Finance, Financial Services	Corporate loan pricing	28,539	Standard Research Grant
Roberts, Meghan E.	York University			Business strategy and sustainability in the creative sector	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Robie, Chet	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	Monte Carlo studies on the impact of faking on personality inventories	14,882	Standard Research Grant
Robineau, Evelyne	HEC Montréal			Les facteurs influençant l'utilisation des pratiques de conciliation travail-famille (CTF) mises à la disposition des employés	17,500	Canada Graduate Scholarships Program - Masters Scholarship

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Rodrigue, Michelle	Concordia University			Fonds communs de placement verts : analyse de l'information environnementale et étude de la relation entre la qualité de l'information et la performance	35,000	Canada Graduate Scholarship - Doctoral
Rodriguez, Rosario (Charo)	McGill University	Medicine	Family Medicine	The discursive construction of organizational identity: the case of urban family medicine groups in Quebec	18,187	Standard Research Grant
Rogers, Keith W.	Queen's University			Evaluating the causes and impacts of international outsourcing	20,000	Doctoral Fellowship
Rotundo, Maria	University of Toronto	Management	Human Resource Management & Organizational Behaviour	Predictors of different facets of organizational citizenship and counterproductive work behaviors	18,512	Standard Research Grant
Rouse, Michael J.	University of Western Ontario	Business	General Management	Organizational learning and performance	28,451	Standard Research Grant
Routhier, Pascal	HEC Montréal			Une analyse ethnographique des communautés de marques comme outil d'émancipation chez certaines communautés minoritaires	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Roux, Caroline	McGill University			Le rôle de l'efficacité perçue des consommateurs sur leur propension à contribuer à la protection de l'environnement	35,000	Canada Graduate Scholarship - Doctoral
Saba, Tania	Université de Montréal	Arts & Science	Industrial Relations	La mobilité dans les organisations internationales : élaboration d'un cadre théorique visant à intégrer les dimensions stratégiques, opérationnelles et individuelles	12,000	Research Development Initiatives
Sabac, Florin	University of Alberta	Business	Accounting	Non-contractible information and managerial diversification in dynamic agency	27,000	Standard Research Grant
Saint-Amant Lamy, Maxim	HEC Montréal			Application de la méthode des moindres carrés - monte-carlo - dans l'évaluation d'options - américaines - sur des produits dérivés de taux d'intérêts	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Saint-Hilaire, France	Université Laval			Les relations hiérarchiques et la santé psychologique des travailleurs	35,000	Canada Graduate Scholarship - Doctoral
Salterio, Steven E.	Queen's University	Business	Accounting	Transparency in accounting, auditing and governance	36,133	Standard Research Grant
Samu, Sridhar / Wymer, Walter W.	University of Manitoba	Business		Cause marketing communications: the effect of dominance and fit on attitudes and behavioral intentions	21,231	Standard Research Grant

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Saraf, Nilesh	Simon Fraser University	Business Administration	Management Information Systems	Network formation and project success of open source software projects	19,000	Standard Research Grant
Saraf, Nilesh	Simon Fraser University	Business Administration	Management Information Systems	Network formation and project success of open source software projects	19,000	Standard Research Grant
Sarkar, Sudipto	McMaster University	Business	Finance & Business Economics	Systematic risk, default risk, and interest rate risk in corporate securities	13,400	Standard Research Grant
Savard, Marc-André	HEC Montréal			Étude de la personnalité et du positionnement des salles de spectacles du quartier des spectacles de Montréal	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Schat, Aaron C.	McMaster University	Business	Human Resources & Management	When the customer is wrong: antecedents and consequences of customer aggression in service encounters	19,930	Standard Research Grant
Schlich, Thomas A.	McGill University	Medicine	Social Studies of Medicine	The institutions of objectivity in medicine: Informal and formal modalities of regulation	24,425	Aid to Research Workshops and Conferences in Canada
Schlosser, Francine K.	University of Windsor	Business	Management	Diffusing an entrepreneurial orientation throughout the organization	24,857	Standard Research Grant
Scholnick, Barry	University of Alberta	Business	Marketing, Business Economics & Law	Does money grow on fees? the case of credit card penalty fees	35,587	Standard Research Grant
Schultz, Wendy L.	Queen's University			Impact of mandated international accounting principles: a cross-country analysis	20,000	Doctoral Fellowship
Schulz, Martin	University of British Columbia	Business	Organizational Behaviour & Human Resources	When rules go wrong: understanding reactions to bureaucratic hassle	31,523	Standard Research Grant
Seaborn, Paul R.	University of Toronto			An awkward dance: business and government interaction in rapidly changing industries	35,000	Canada Graduate Scholarship - Doctoral
Seidel, Marc-David L.	University of British Columbia	Business	Organizational Behaviour & Human Resources	Latent networks, discrimination, and Canadian immigration	23,900	Standard Research Grant
Seijts, Gerard	University of Western Ontario	Business	Organizational Behaviour	Goal orientation: an organizational, team, and individual-level perspective	16,826	Standard Research Grant

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Selinger, Miranda R.	University of British Columbia			I really enjoyed that: the effect of new product enjoyment on the activation of social motives and subsequent word of mouth	20,000	Doctoral Fellowship
Seyer-Cloutier, Philippe	HEC Montréal			Application des réseaux de neurones et des algorithmes génétiques pour générer des prévisions sur les marchés financiers	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Shapiro, Daniel M.	Simon Fraser University	Business Administration	Dean	CSR content analysis	23,013	Standard Research Grant
Sharma, Sanjay	Wilfrid Laurier University	Business & Economics	Business	Organizational capabilities, institutional influences, and environmental management systems: a comparative study of the NAFTA countries	38,353	Standard Research Grant
Sharma, Sanjay	Wilfrid Laurier University	Business & Economics	Business	Canada Research Chair in Organizational Sustainability	75,000	Canada Research Chair
Sheremata, Willow A.	York University	Business	Policy/Strategic Management	Distributing power to those with diverse knowledge to create new systems: top management teams and innovation performance	35,499	Standard Research Grant
Shi, Mengze	University of Toronto	Management	Marketing	Managing customer switching costs through loyalty contracts	23,647	Standard Research Grant
Shi, Ning	Concordia University			Voluntary disclosure practices of Cross-listing firms in the U.S	20,000	Doctoral Fellowship
Silk, Timothy G.	University of British Columbia	Business	Marketing	Gift card spending behaviour: a mental accounting perspective	26,187	Standard Research Grant
Silk, Timothy G.	University of British Columbia	Business	Marketing	Gift card spending behaviour: a mental accounting perspective	20,754	Standard Research Grant
Simunic, Dan A.	University of British Columbia	Business	Accounting	Economics of auditing financial information and the economic incentives and behaviour of auditors	16,215	Standard Research Grant
Sinclair, Karine	HEC Montréal			Algorithme de recherche à grand voisinage pour résoudre le problème de tournées de véhicules	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Singh, Satyendra	Queen's University			Knowledge management and organizational performance: a capability-based theoretical foundation	20,000	Doctoral Fellowship
Skarlicki, Daniel P.	University of British Columbia	Business	Organizational Behaviour & Human Resources	Customers abusing employees: an organizational justice perspective	22,820	Standard Research Grant

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Smith, Brian F.	Wilfrid Laurier University	Business & Economics	Finance	Is executive compensation excessive: an investigation of dual class companies and income trusts	17,000	Standard Research Grant
Smith, Shawn	Carleton University			MBA: proof of the theory of data centrality	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Soares, Angelo	Université du Québec à Montréal	Management Science	Organization & Human Resources	6e Conférence internationale sur le harcèlement psychologique / moral au travail - Partage de nos savoirs	3,253	Aid to Research Workshops and Conferences in Canada
Soman, Dilip	University of Toronto	Management	Marketing	The psychology of intertemporal discounting: cognition, culture and consequences	71,652	Standard Research Grant
Sommer, Samantha Amy	University of Western Ontario			A process perspective of team leadership in an organizational crisis	20,000	Doctoral Fellowship
Song, Fei	Ryerson University	Business	Business Management	Building trust and reciprocity	33,110	Standard Research Grant
Soumaré, Issouf	Université Laval	Administration Science	Finance & Insurance	Export credit agencies - ECAs - and project financed investments	8,500	Standard Research Grant
Soumaré, Issouf	Université Laval	Administration Science	Finance & Insurance	Export credit agencies - ECAs - and project financed investments	10,000	Standard Research Grant
St-Martin, Pascal	HEC Montréal			L'impact du mécanisme de récompenses et de rémunérations sur les problèmes de rétention et de formation du personnel de direction	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Stoughton, Neal	The University of Calgary	Business	Finance	Investment management	25,500	Standard Research Grant
Suddaby, Roy	University of Alberta	Business	Strategic Management & Organization	Post professional regulation: the case of scope of practice	37,600	Standard Research Grant
Sulsky, Lorne M.	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	Ethical leadership behaviours and frame-of-reference training	14,366	Standard Research Grant
Switzer, Lorne N.	Concordia University	Business	Finance	Liquidity, volatility, efficiency, and the hedging effectiveness of exchange traded derivative products	21,000	Standard Research Grant
Taggar, Simon	Wilfrid Laurier University	Business & Economics	Organizational Behaviour/Human Resources Management	Improving personality's ability to predict team member behaviour: faking and frame-of-reference	23,374	Standard Research Grant

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Taks, Marijke E.	University of Windsor	Human Kinetics	Kinesiology	Economic impact and tourism behaviour: the case of the 2005 Pan-American Junior Athletics Championships	32,955	Standard Research Grant
Taras, Vasyl	The University of Calgary			Work-related acculturation: change in work-related cultural values following immigration	20,000	Doctoral Fellowship
Tasa, Kevin	McMaster University	Business	Human Resources & Management	The antecedents of collective efficacy in teams: a multi-method investigation	18,200	Standard Research Grant
Tawfik, Myra J.	University of Windsor	Law		Fostering creative entrepreneurship through unique mentoring programs	77,500	Public Outreach Grants - Management, Business and Finance
Télé-université	Télé-université			Les enjeux sociaux, organisationnels et éducatifs de l'économie du savoir	30,000	Aid to Small Universities
Télé-université (UQAM)	Télé-université			Gestion des âges et des temps sociaux tout au long de la vie-work-life balance over the lifecourse	20,000	Community-University Research Alliances (CURA)
The University of Western Ontario	University of Western Ontario			Workshop: Building Paths to a Low-Carbon Society	25,000	Presidential Fund for Innovation and Development
Thomas, David C.	Simon Fraser University	Business Administration	International Business	Cultural intelligence: predictive validity	23,585	Standard Research Grant
Thomson, Kelly J.	York University	Liberal & Professional Studies	Administrative Studies	In search of relevance: facilitating dialogue between research and practice	79,000	Public Outreach Grants - Management, Business and Finance
Thornhill, Stewart	University of Western Ontario	Business	Entrepreneurship	Firm growth and survival: theoretical integration and empirical analysis	20,231	Standard Research Grant
Thornton, Daniel B.	Queen's University	Business	Accounting	Earnings, returns, informativeness, and accounting conservatism	22,000	Standard Research Grant
Tian, Yisong S.	York University	Business	Finance	Corporate governance, managerial equity incentives, and firm productivity	9,900	Standard Research Grant
Toh, Soo Min	University of Toronto	Management	Organizational Behaviour	Developmental networks: antecedents, processes, and career consequences for immigrant workers	23,905	Standard Research Grant
Toh, Soo Min	University of Toronto	Management	Organizational Behaviour	Developmental networks: antecedents, processes, and career consequences for immigrant workers	30,896	Standard Research Grant
Topaloglu, Selim	Queen's University	Business	Finance	Issues in allocation of initial public offerings	19,687	Standard Research Grant

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Tremblay, Edith	HEC Montréal			L'influence de la promotion des ventes sur la décision d'achat des consommateurs une fois sur les lieux de vente	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Tremblay, Michel G.	HEC Montréal		Human Resources Management	Mobilisation des employés dans des contextes culturels différents : développement d'un modèle multi-niveaux	38,394	Standard Research Grant
Tremblay, Renée	HEC Montréal			Étude sur les changements de compétences pour la profession d'approvisionneur liés au positionnement stratégique de la fonction approvisionnement	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Trudeau, Arianne M.	Université du Québec à Montréal			Management for advanced urban logistics	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Tung, Rosalie L.	Simon Fraser University	Business Administration	International Business	Global workforce and boundaryless careers: implications for international competitiveness	34,699	Standard Research Grant
Turcotte, Marie-France	Université du Québec à Montréal	Management Science	Business Strategies	Les nouvelles attentes en matière de responsabilité sociale	70,950	Public Outreach Grants - Management, Business and Finance
Turcotte, Marie-France	Université du Québec à Montréal	Management Science	Business Strategies	Le commerce équitable et le développement durable	16,000	Aid to Research Workshops and Conferences in Canada
Turel, Ofir	McMaster University			Predictors of disputants' intentions to use online dispute resolution services: the roles of justice and trust	20,000	Doctoral Fellowship
Turner, Nicholas A.	Queen's University	Business	Organizational Behaviour	Constructing safety while building bombs: organizing resilience in wartime munitions work	26,799	Standard Research Grant
Uggerslev, Krista L.	University of Manitoba	Business	Business Administration	Frame-of-reference training: examining rater idiosyncrasy, training protocols, and individual differences as predictors of performance rating accuracy	27,333	Standard Research Grant
Université du Québec à Trois-Rivières	Université du Québec à Trois-Rivières			Améliorer la compétitivité de l'industrie aéronautique québécoise par le transfert des connaissances	100,000	Knowledge Impact in Society
University of Alberta	University of Alberta			The fostering of charitable giving in Canadian society	20,000	Community-University Research Alliances (CURA)

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
University of Ottawa	University of Ottawa			The Ocean Management Research Network (OMRN): a proposal for DFO-SSHRC joint funding 2006-2008	500,000	Ocean Management National Research Network Initiative
University of Victoria	University of Victoria			The utilium project: a service that includes a member-based network of academic contributors, a subscriber-based network of managers from private and public organizations, and an online environment through which contributors and managers may interact	93,500	Knowledge Impact in Society
Vandenberghe, Christian R.	HEC Montréal		Management	Multiplicité de l'engagement dans l'organisation : mécanismes de développement et interactions entre composantes	31,545	Standard Research Grant
Vandenberghe, Christian R.A.	HEC Montréal		Management	Canada Research Chair in the Management of Employee Commitment and Performance	100,000	Canada Research Chair
Vandenbosch, Mark	University of Western Ontario	Business	Marketing	Dynamic pricing in marketing	24,654	Standard Research Grant
Veilleux, Sophie	Université du Québec à Montréal			Internationalisation des PME en biotechnologie	20,000	Doctoral Fellowship
Veld, Chris H.	Simon Fraser University	Business Administration	Finance	Why companies issue convertible bonds: evidence from the Canadian market	23,900	Standard Research Grant
Vendrame, Estelle	HEC Montréal			Évolution des préoccupations de la direction dans la mise en oeuvre de changements environnementaux par les employés	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Verbeke, Alain C.M.	The University of Calgary	Business	Strategy & Global Management	The role of information and communications technology (ICT) diffusion in multinational enterprises: internalization and evolutionary perspectives	15,825	Standard Research Grant
Vertinsky, Ilan	University of British Columbia	Business	Strategy & Business Economics/Operations & Logistics	The geography of entrepreneurial success: a study of location strategies of new enterprises	36,879	Standard Research Grant
Vochin, Cristina	Université de Montréal			Le contexte de la nouvelle économie du savoir et de la concurrence internationale avantagera-t-il le québec plus que le reste du canada	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Wade, Michael R.	York University	Business	Management Science	A resource-based examination of internet business solution adoption and use by Canadian SMEs	24,845	Standard Research Grant

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Walker, David D.	University of British Columbia	Medicine	Pathology and Laboratory Medicine	The effects of work time scheduling practices on the workforce	20,000	Doctoral Fellowship
Wang, Kevin Q.	University of Toronto	Management	Finance	On evaluation of mutual fund performance	16,864	Standard Research Grant
Wang, Xiaoyun	University of Manitoba	Business	Business Administration	Expatriate adjustment as a function of national cultures, social networks and individual characteristics	22,580	Standard Research Grant
Webb, Alan	University of Waterloo	Accounting & Finance (Arts)	Accounting	The performance effects of tiered goals versus stretch goals	24,780	Standard Research Grant
Weber, J. Mark	University of Toronto	Management	Human Resource Management & Organizational Behaviour	Understanding the consistent contributor: boundary conditions and organizational experiences	32,166	Standard Research Grant
Wei, Jason Z.	University of Toronto	Management	Finance	Impacts of holding restrictions, bankruptcy risk and mortality risk on the private valuation of company stocks and options	30,404	Standard Research Grant
Wei, Xueqi	The University of Calgary			Versioning information goods: development, differentiation and competition	20,000	Doctoral Fellowship
Weihong, Jin	Queen's University			Air cargo revenue management and dynamic pricing of seasonal products with demand learning using aggregating algorithm	35,000	Canada Graduate Scholarship - Doctoral
Weinberg, Charles B.	University of British Columbia	Business	Marketing	Marketing strategy for consumers and distributors: It is about time	27,857	Standard Research Grant
White, Katherine J.	The University of Calgary	Business	Marketing	Dissociative social influence on consumer preferences	21,074	Standard Research Grant
Wiedman, Christine I.	University of Waterloo	Accounting & Finance (Arts)		Improving earnings quality	18,000	Standard Research Grant
Wier, Heather A.	University of Alberta	Business	Accounting & Management Information Systems	Convertible debt	24,085	Standard Research Grant
Wilfrid Laurier University	Wilfrid Laurier University			Community immigration and business welcoming initiative	20,000	Community-University Research Alliances (CURA)
Winegard, Brynn	York University			Strategy field study in small, public, for profit business for the Schulich MBA year two thesis requirements	11,667	Canada Graduate Scholarships Program - Masters Scholarship

Applicant	Institution	Faculty	Department	Title of Project	Amount (CDN)	Type of Grant
Winter, Ralph A.	University of British Columbia	Business	Strategy & Business Economics	The economic foundations of supply chain management	19,529	Standard Research Grant
Wong, Ian K.	Queen's University			Getting to know you: social communication in virtual teams	35,000	Canada Graduate Scholarship - Doctoral
Woynilowicz, Daniel	Royal Roads University			Policy options to overcome barriers to beyond compliance environmental leadership in the Canadian oil and gas sector	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Wry, Tyler E.	University of Alberta			Style or substance: an investigation of the gaps between perceived and actual social performance	20,000	Doctoral Fellowship
Yahyaoui, Faten	HEC Montréal			Perception des touristes étrangers par les résidents d'un pays	17,500	Canada Graduate Scholarships Program - Masters Scholarship
Yanadori, Yoshio	University of British Columbia	Business	Organizational Behaviour & Human Resources	Performance consequences of organizational pay distribution in high technology firms	15,842	Standard Research Grant
Yanadori, Yoshio	University of British Columbia	Business	Organizational Behaviour & Human Resources	Performance consequences of organizational pay distribution in high technology firms	31,852	Standard Research Grant
Zerom, Dawit	University of Alberta	Business	Finance and Management Science	The effectiveness of reserve prices in internet auctions: an empirical analysis	18,000	Standard Research Grant
Zerom, Dawit	University of Alberta	Business	Finance and Management Science	The effectiveness of reserve prices in internet auctions: an empirical analysis	21,000	Standard Research Grant
Zhang, Ping	University of Toronto	Management	Accounting	The capitalization of operating leases	28,000	Standard Research Grant
Zhu, Rui (Juliet)	University of British Columbia	Business	Marketing	Exploring the effects of ceiling height on information processing	23,060	Standard Research Grant
Zweig, David I.	University of Toronto	Management	Organizational Behaviour	Exploring leader behaviours and follower self-concept activation in electronically monitored workplaces	13,146	Standard Research Grant

APPENDIX G – BRIEF DESCRIPTIONS OF SSHRC FUNDING PROGRAMS

The following text describes in brief the SSHRC initiatives referenced in the report but do not reflect SSHRC's complete list of Funding Programs. For a complete list and set of descriptions, please see http://www.sshrc.ca/site/apply-demanded/program_index-index_programmes-eng.aspx.

As part of its MBF investment strategy, SSHRC funds **Public Outreach Grants** under its Research Communications Grants initiative. These one-year grants are intended to be used to “mobilize existing and ongoing research results in the areas of management, business and finance to a range of audiences beyond academia”. Significant funding was provided to applicants during the 2005-2008 period, with nine projects receiving between \$70 000 and \$80 000 to fund their MBF outreach initiatives.

Meanwhile, **Community-University Research Alliances (CURA)**, which can last up to five years, “support the creation of alliances between community organizations and postsecondary institutions which, through a process of ongoing collaboration and mutual learning, will foster innovative research, training and the creation of new knowledge in areas of importance for the social, cultural or economic development of Canadian communities” (SSHRC website, 2009). While several institutions received funding for the CURA program between 2005-2008, it appears that MBF researchers would benefit from additional funding through this potentially beneficial and wide-reaching program.

Research Development Initiatives (RDI), which last up to two years and support the “analysis of changing directions in research and in the evolution of academic disciplines” (SSHRC website, 2009) received modest funding within the realm of MBF research during the 2005-2008 period. Given the current state of flux, further RDI grants within MBF should be encouraged.






The recently-established Strategic Knowledge Clusters, designed to “bring together experts from many disciplines ... to help advance understanding of complex issues in our society and inform decision makers in government, business, and communities across Canada” (SSHRC website, 2008), show much promise for MBF researchers. With several groups receiving funding for seven years in 2008, communication between key decision-makers in business and government and business researchers has been established.

Initiatives for a New Economy, a past SSHRC grant, focused on “the impact of the expansion of knowledge in all fields, the proliferation of communications technologies, and the globalization of markets for goods, services and ideas that drive the speed and scale of this change” (Workforce Aging in the New Economy, 2002). INE Outreach Grants within MBF received moderate funding between 2005-08.

APPENDIX H – FINANCIAL TIMES RANKINGS OF TOP 100 SCHOOLS/PROGRAMS

Ordered by 2008 rankings. To be eligible to participate, a business school must be internationally accredited by a body such as the AACSB, Amba or Equis; it must have a full-time MBA program that has been running for at least five years; it must have graduated its first class at least three years ago; and it must have graduated at least 30 students from the class three years ago and in each subsequent year. Furthermore, the school must be willing to comply with the rankings committee in providing the requested information. Thus schools that have blank squares for any given year may have i) participated but not ranked in the top 100, ii) not met all of the eligibility requirements to be ranked that year or iii), not participated in the rankings that year. Schools in bold represent institutions located outside of the United States with those in Canada highlighted in red.

School	Research Ranking by Year*						
	2002	2003	2004	2005	2006	2007	2008
Harvard Business School	2	2	1	1	1	1	1
University of Pennsylvania: Wharton	1	1	2	2	2	2	2
London Business School	10	18	19	26	9	11	3
Stanford University GSB	4	3	3	4	3	4	4
Duke University: Fuqua	21	14	11	13	9	7	5
University of Michigan: Ross	11	16	18	12	7	14	6
University of Chicago GSB	7	5	4	3	4	3	7
New York University: Stern	8	9	12	11	12	8	7
Northwestern University: Kellogg	19	8	5	9	9	13	9
UC Berkeley: Haas	23	10	16	8	6	8	9
Columbia Business School	3	4	6	7	5	5	11
Insead	18	11	10	10	7	11	11
University of Maryland: Smith	6	7	17	19	22	5	11
MIT: Sloan	5	6	9	6	17	14	14
Dartmouth College: Tuck	13	17	15	14	14	8	14
Washington University: Olin	22	15	20	28	14	16	16
University of Minnesota: Carlson	14	28	30	34	22	23	16
🇨🇦 University of Toronto: Rotman	58	65	36	22	17	23	18
Pennsylvania State University: Smeal	33	31	35	32	32	23	19
Hong Kong UST Business School	26	20	24	20	36		20
University of California: Davis	37		48	58	52	30	20
University of Southern California: Marshall	27	22	14	18	17	20	20
University of Florida					26		23

School	Research Ranking by Year *						
	2002	2003	2004	2005	2006	2007	2008
University of Texas at Austin: McCombs	30	23	23	25	26	19	23
 University of British Columbia: Sauder	53	57	51	45	40	35	23
University of Cambridge: Judge	61	69	70	53	52	51	26
Yale School of Management	39	45	37	27	26	23	26
Emory University: Goizueta	16	13	7	15	17	20	26
Cornell University: Johnson	24	33	22	17	26	23	26
Carnegie Mellon: Tepper	17	24	25	31	21	31	26
Michigan State University: Broad	29	34	34	24	26	31	26
University of Illinois at Urbana-Champaign	34	32	29	36	35	31	26
UCLA: Anderson	12	12	8	5	12	17	33
University of Washington Business School		30		35	32	20	33
Rice University: Jones	69	35	28	46	52	41	33
University of California at Irvine: Merage	41	21	27	23	22	18	33
Texas A & M University: Mays	57	54	47	54	39	37	37
 University of Alberta		59	45		48		37
University of North Carolina: Kenan-Flagler	15	25	13	16	14	23	39
 University of Western Ontario: Ivey	35	36	41	29	25	23	39
Ohio State University: Fisher	9	19	21	21	26	31	39
 York University: Schulich	72	66	44	44	48	41	42
Indiana University: Kelley	20	26	42			37	42
Arizona State University: Carey	28	27	32	42	36	35	42
University of Wisconsin-Madison	36	38	33		36	37	42
University of Arizona: Eller	50	55	52	55		47	46
University of Iowa: Tippie	55	53	60	59	62	41	47
Vanderbilt University: Owen	44	64	72	68	74	51	47
University of Oxford: Saïd	85	80	59	41	45	51	49
Rotterdam School of Management, Erasmus University	54	40	56	72	52	81	49
Purdue University: Krannert	32	40	31		40	41	49
Melbourne Business School	63	74	86	65	52	73	49
University of Pittsburgh: Katz	49	42	53	57		47	49
iese Business School	93	90	71	56	48	51	54
Boston College: Carroll					52	47	54
Boston University School of Management	42	48	43	48	45	47	54
 McGill University: Desautels	60	59	49	30	40	45	54
University of Virginia: Darden	47	51	83	69	62	51	58

School	Research Ranking by Year*						
	2002	2003	2004	2005	2006	2007	2008
Australian Graduate School of Management	52	37	26	40	45	51	58
University of South Carolina: Moore	40	50	58	50		45	58
University of Bath School of Management	76	79	67	80		58	58
Brigham Young University: Marriott	64	58	55	47	58	62	58
College of William and Mary: Mason	84	66	80	66	71	70	63
University of Notre Dame: Mendoza	25	29	39	37	32	37	63
University of Georgia: Terry	48	47	63	60	62	62	63
Ceibs	67	74	85	77	71	81	66
Imperial College London: Tanaka	71	62	78	51	71	73	66
Thunderbird School of Global Management	68	72	76	75	58	62	66
Nottingham University Business School					62	73	66
Temple University: Fox				73	74	81	66
IMD	65	66	75	64	58	70	71
Georgetown University: McDonough	62	45	50	43	62	73	71
University of Rochester: Simon	38	49	40	39	48	62	71
SDA Bocconi	88	89	44	67	62	73	71
Babson College: Olin	66	95	46	52	74	81	71
Manchester Business School	83	84	88	90	74	73	76
Warwick Business School	75	70	61	82	74	81	76
Nanyang Business School						73	76
Tulane University: Freeman	31	51	54	61		62	76
Case Western Reserve University: Weatherhead	51	56	38	33	40	58	76
HEC Paris	87	84	84	79	88	89	81
Lancaster University Management School			82	89	84	86	81
Cranfield School of Management	77	83	94	87	88	86	81
City University: Cass	80	78	81	81	82	86	81
Leeds University Business School					40	73	81
Bradford School of Management/TiasNimbas, Tilburg University		76	73	92	92	91	81
Vlerick Leuven Gent							81
IE Business School						89	88
Indian School of Business							88
University of Strathclyde Business School	78	77					88
Shanghai Jiao Tong University, ACEM							91
Esade Business School	96	95	92	94	92	91	92
Edinburgh University Management School	90	82	69	70	84	91	92

School	Research Ranking by Year*						
	2002	2003	2004	2005	2006	2007	2008
University College Dublin: Smurfit	82	92	74	84	84	91	92
University of Cape Town Graduate School of Business				95	96	98	95
Nyenrode Business Universiteit	96	87	95			96	95
EM Lyon							95
George Washington University				88	74	62	98
Ipade	96	95	96	99	96		98
Eada						99	98

APPENDIX I –OUTLINE OF THE CANADIAN FOUNDATION FOR INNOVATION’S MERIT REVIEW PROCESS

All of the Leading Edge Funds (LEF) and New Initiative Funds (NIF) proposals received undergo a two-stage merit review process. Each proposal is assessed in light of three overarching criteria that are expressed in eight assessment factors:

- Quality of the research and need for the infrastructure
 - Quality of the research or technology development;
 - Researchers;
 - Need for the infrastructure.
- Contribution to strengthening the capacity for innovation
 - Institutional priority and commitment;
 - Management plans;
 - Operations and maintenance plans;
 - Training of personnel through research;
 - Collaborations and partnerships.
- Potential benefits to Canada

To be funded, a proposal must satisfy these three criteria to a degree appropriate to its size and complexity. A LEF proposal is also expected to demonstrate satisfactory progress on previously funded projects.

The following provides a brief description of the merit review process.

Expert Review Committees

- The first stage of the review process is that of expert committees. Experts from around the world are asked to consider the strengths and weaknesses of each project. This led to the creation of 101 expert review committees and the participation of more than 400 Canadian and international experts.
- These expert committees assessed the strengths and weaknesses of 394 projects, including 64 face-to-face meetings with the applicants to discuss projects requesting more than \$7M from the CFI. Expert committees reviewed LEF and NIF projects that were grouped together based on their research area or common infrastructure needs. These meetings were held during the months of November 2008 to February 2009.

Multidisciplinary Assessment Committees (MAC)

- The expert committees produced a report on each proposal. These were forwarded to the MACs in order to assist them in their decision to recommend (or not) proposals for funding.
- 114 members were recruited for the MACs. Approximately half of the members are Canadians.
- MAC members were assigned to 1 of 9 committees as follows:

- Category A: Research proposals requesting less than \$2.5 million from the CFI (both LEF/NIF streams) - 3 MACs
 - Category B: Research proposals requesting between \$2.5 million and \$7 million from the CFI (both LEF/NIF streams) – 3 MACs
 - Category C: Research proposals requesting more than \$7 million from the CFI (both LEF/NIF streams) – 2 MACs,
 - Category D: All applied technology development proposals, independent of amount requested from the CFI. (Technology development proposals focus on systematic work, where the applications are directed to producing new materials, products or devices, to installing new processes, systems and services, or improving substantially existing processes, etc.) – 1 MAC
- The MACs are not assigned a budget. Rather, they are instructed to recommend funding of projects that:
 - best reflect the type of projects envisioned in the Call for proposals
 - satisfy the criteria to a degree appropriate to the size and complexity of the project

MAC recommendations

The MACs will meet on April 21-23, 2009. As MACs are not provided with a budget, their combined recommendations are expected to exceed the available budget of \$510M. Since there is no possibility of adding to the budget, the Special Committee is tasked with selecting the projects to be funded.

In the event that the MAC recommendations do not exceed the available budget, the S-MAC meeting will be cancelled and you will be advised you on April 23rd.